Operational Integrated Resource Plan
2021-2030
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A DECADE OF CHOICE AND COMMUNITY POWER
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I. Executive Summary

As California’s first Community Choice Aggregation (CCA) program, MCE is a groundbreaking, not-for-profit, public agency that has been setting the standard for energy innovation in its communities since 2010. MCE offers clean energy at stable rates, significantly reducing energy-related greenhouse gas (GHG) emissions and enabling millions of dollars of reinvestment in local energy programs. MCE is a load-serving entity that provides for more than 1,200 MW of peak load. MCE provides electricity service to more than 480,000 customer accounts and more than one million residents and businesses in 34 member communities across four Bay Area counties: Contra Costa, Napa, Marin and Solano. For more information about MCE, visit mceCleanEnergy.org.

MCE’s mission is to address climate change by reducing energy-related GHG emissions with clean energy and energy efficiency at cost-competitive rates while offering economic and workforce benefits, and creating more equitable communities.

MCE provides service to approximately 86% of eligible electricity customers within its service area and is the default electric generation provider for any new or relocated customers therein.

Figure 1: MCE Service Area, including new communities receiving MCE service in 2021
**MCE Energy Services**

MCE’s standard service, **Light Green**, currently represents 97.6% of MCE customer accounts and has been comprised of at least 60% renewable energy since 2017, meeting state goals 13 years ahead of schedule (see Figure 2). Light Green will ramp up to 85% renewable energy by 2029 and is on track to become 95% GHG-free by 2022 (see Table 1).

MCE offers two 100% renewable service options: **Deep Green**, sourced solely from California wind and solar energy and representing 2.4% of MCE accounts; and **Local Sol**, sourced exclusively from local solar energy produced from within MCE’s service area and representing 0.04% of MCE accounts.

![Figure 2: MCE Trendline for Renewable and GHG-Free Content](image)

**MCE Programs**

MCE offers a suite of customer programs to incentivize local renewable energy development, grow the clean energy economy, and support energy equity across its communities. These programs include the energy storage program, electric vehicle charging and income-qualified electric vehicle rebates, income-qualified solar rebates, and energy efficiency services. These programs have:

- Created a $6 million **resiliency** fund to help mitigate the impacts of grid outages threatening the community’s safety, health, and welfare, and disproportionately affecting vulnerable populations;
- Offered $2.44 million in **energy efficiency** rebates;

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1 As reported to the California Energy Commission via the Power Source Disclosure Program
• Procured 35 MW of new renewable projects in MCE’s service area including MCE Solar Charge, an 80-kilowatt solar carport system at MCE’s San Rafael office with ten Level 2 electric vehicle charging ports available to MCE staff and the public;
• Allocated $725,000 for solar rebates since 2012 toward 287 income-qualified solar installations equal to 800 kW;
• Distributed 100 portable, off-grid batteries in partnership with regional Centers for Independent Living at no cost to recipients;
• Provided funding for more than 1,000 electric vehicle charging ports throughout MCE’s service area; and
• Provided rebates for homeowners of properties destroyed in the 2017 and 2018 Napa County fires to include energy efficiency and electrification measures in their new homes.

MCE has been committed to environmental justice since its founding in 2010, and continues to work with member communities to advance equity through tailored programs and services. MCE’s Sustainable Workforce and Diversity Policy focuses on creating equitable clean energy jobs and builds on MCE’s Feed-In Tariff (FIT) and FIT Plus program requirements for 50% local hire and prevailing wages. These programs have:

• Contributed $81 million in local renewable energy development;
• Invested more than $440,000 directly into workforce development in MCE’s service area;
• Supported more than 2,250 work hours and trained 60 individuals; and
• Generated strong community partnerships with workforce development agencies such as RichmondBUILD, Marin City Community Development Corporation, Rising Sun Energy Center, Future Build, and North Bay Workforce Alliance.

Overall, MCE has contributed more than $180 million in community reinvestment through local renewable energy projects ($81.6 million), cost savings ($68 million), solar cash-outs ($12.8 million), energy efficiency ($11.7 million), energy resiliency ($6.75 million), customer programs ($5.3 million), and local employment and vendor contracts ($5.3 million).

Figure 3: MCE Local Reinvestment by Category
MCE Energy Procurement

In 2019, MCE procured approximately 5.4 million MWh of electricity for its customers. MCE is projecting that its 2030 loss-adjusted load will be approximately 5.7 million MWh. MCE anticipates that 98% of its total 2021 retail sales will be sourced from renewables, large hydroelectric, and Asset Controlling Supplier (ACS) energy. As mentioned above and as shown in Table 1, MCE’s Light Green service option is expected to be 95% GHG-free by 2022, and will also ramp up to 85% renewable energy by 2029. MCE’s procurement strategy through 2030 includes:

- Procuring 2.8 million MWh of new California renewables on an annual basis by 2030, via contracts with terms of 10 years or more. This 2.8 million MWh will be in addition to the 1.9 million MWh of annual generation from 677 MW of new California renewables that MCE has already procured;
- Helping develop 585 MW of wholesale storage capacity to complement MCE’s renewable energy procurement with:
  - 300 MW of storage paired directly with renewables;
  - 285 MW of stand-alone storage, including 45 MW of long-duration resources that can discharge at full capacity for at least eight hours; and
- Targeting a 2030 Resource Adequacy portfolio with non-fossil resources comprising 50% of the Net Qualifying Capacity.

### Table 1: MCE Light Green Portfolio Targets

<table>
<thead>
<tr>
<th>10-Year Light Green Portfolio Targets (%)</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2028</th>
<th>2029</th>
<th>2030</th>
</tr>
</thead>
<tbody>
<tr>
<td>PCC1 Renewable</td>
<td>56%</td>
<td>60%</td>
<td>60%</td>
<td>60%</td>
<td>65%</td>
<td>70%</td>
<td>75%</td>
<td>80%</td>
<td>85%</td>
<td>85%</td>
</tr>
<tr>
<td>PCC2 Renewable</td>
<td>4%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Large Hydro + ACS</td>
<td>38%</td>
<td>40%</td>
<td>40%</td>
<td>40%</td>
<td>35%</td>
<td>30%</td>
<td>25%</td>
<td>20%</td>
<td>15%</td>
<td>15%</td>
</tr>
<tr>
<td>Total Renewable</td>
<td>60%</td>
<td>60%</td>
<td>60%</td>
<td>60%</td>
<td>65%</td>
<td>70%</td>
<td>75%</td>
<td>80%</td>
<td>85%</td>
<td>85%</td>
</tr>
<tr>
<td>Total Renewable + Large Hydro + ACS</td>
<td>98%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>GHG-Free Equivalent</td>
<td>90%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
</tr>
</tbody>
</table>

MCE’s Equity Commitment

MCE is dedicated to reducing pollution impacts and encouraging the development, health, and prosperity of disadvantaged communities (DACs) within and outside our service area. This commitment is reflected in:

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2 In 2019, MCE provided its customers with 5,136,159 MWh of retail electricity, as measured at the customer meters, but MCE is also responsible for procuring the electricity that is lost to the distribution system. For this reason, MCE must procure towards its “loss-adjusted load,” which is approximately 106% of its retail sales.

3 Large hydroelectric resources are greater than 30 MW. While such resources provide GHG-free power, they do not qualify as renewable power that can be used to meet California’s Renewables Portfolio Standard (RPS) requirements, per the California Energy Commission’s RPS Eligibility Guidebook.

4 Asset Controlling Supplier (ACS) energy is primarily large hydroelectric energy from the Pacific Northwest, but it also contains relatively small amounts of nuclear energy and unspecified system energy.

5 With respect to Table 1 overall: actual content percentages may differ from projections if resource availability or market conditions preclude cost-effective procurement or if annual load comes in higher or lower than expected. With respect to MCE’s Light Green “GHG-Free Equivalent” metric, beginning with MCE’s 2020 results, this percentage will be derived as follows: 1 - [[MCE Light Green MT CO2e, per CEC Power Content Label] / [(MWh of MCE Light Green Retail Sales) x (0.428 MT CO2e/MWh)]]. For reference, 0.428 MT CO2e/MWh is the emissions factor for unspecified electricity, per the California Air Resources Board.
• Strategic recruiting and hiring practices such as targeted job postings, partnerships with community-based organizations (CBOs), education and employment organizations, physical attendance at job recruitment fairs, and blind résumé reviews;
• Partnerships with CBOs including schools and programs in support of underserved and vulnerable individuals; and
• MCE’s programs described in Chapters III and IV including:
  • **Behind the meter energy storage and resilience**;
  • **Disadvantaged Community Solar Program**;
  • **Community Power Coalition**;
  • **Sustainable Workforce and Diversity Policy**;
  • **Workforce Education & Training Program**; and
  • **Supplier Diversity**.
II. Introduction to Integrated Resource Planning

MCE was formed for the express purpose of empowering its member communities to choose the resources (supply-side and demand-side) that reflect their specific values and needs. Member community values and needs are reflected in a number of procurement principles, goals, targets, and directives reviewed and adopted by MCE’s governing Board via MCE’s Operational Integrated Resource Plan (OIRP). Since 2014, MCE has prepared an annual OIRP that documents MCE’s load and resource objectives over the upcoming ten-year planning period. MCE’s 2021 OIRP (this specific document) has a planning period of 2021 through 2030, and takes into account numerous dimensions including the following:

- Load forecasts based on the number and types of customers, potential service territory expansions, opt-out rates, electrification trends, demand-side resources, and weather;
- Renewables and emissions targets;
- Agency-wide budgetary considerations and customer rate implications;
- Long-term contracting requirements and goals for new steel in the ground;
- Grid reliability needs and capacity requirements;
- Market price hedging needs;
- Goals for local resources, local resiliency and local workforce development; and
- Goals for more equitable communities.

MCE’s OIRP is updated by staff annually and submitted for approval to MCE’s Technical Committee, which includes a subset of MCE Board members. Approval is made in consideration of applicable regulatory requirements, MCE’s resource planning policies, energy market conditions, anticipated changes in electricity consumption, planned inclusion of new member communities, ongoing procurement activities, and any other considerations that may affect the manner in which MCE carries out its resource planning activities.

MCE’s OIRP has four primary purposes:

- To quantify resource needs, in conjunction with load expectations, over the Planning Period;
- To prioritize resource preferences and articulate relevant energy procurement policies;
- To provide guidance to the energy procurement processes undertaken by MCE staff;
- To communicate MCE’s resource planning objectives and framework to the public and key stakeholders.

MCE’s OIRP is well-aligned with the biennial Integrated Resource Plan submitted to the California Public Utilities Commission for certification pursuant to Cal. Pub. Util. Code Section 454.52(b)(3) (“Compliance IRP”). These two IRPs are developed concurrently, in even years, and reflect consistent long-term procurement planning strategies and goals. Consistent with California law (more specifically, Sections 366.2(a)(5) and 454.52 (b)(3)), MCE’s procurement is governed by MCE’s Board and must be consistent with the Board-adopted mandates in MCE’s OIRP.

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6 Within this OIRP, resources include renewable energy, large hydroelectric energy, Asset Controlling Supplier energy, energy storage, Resource Adequacy, hedges against CAISO load payments, behind-the-meter generation and/or storage, demand response, and energy efficiency.
III. MCE Customers and Load Forecast

MCE’s long-term load forecast is a 10-year projection of the energy (reflected in MWh) that its customers will annually consume. MCE’s long-term load forecast is driven primarily by the number and types of customers that MCE expects to serve, in conjunction with weather projections. MCE’s long-term load forecast also incorporates the load-modifying effects of electric vehicles, behind the meter solar and/or storage (via net energy metering), and energy efficiency. The forecast is also adjusted to incorporate the power that MCE expects to lose to the distribution system. Figure 4 shows MCE’s loss-adjusted load forecast for the planning period, with net energy metering and energy efficiency shown above the line to represent what MCE’s load would have been without these important demand-side resources.

Figure 4: MCE Loss-Adjusted Load Forecast, 2021-2030

Enrolled Customers

MCE has been serving customers since 2010, and now supports a peak load of approximately 1,200 MW. MCE provides electricity service to more than 480,000 customer accounts and more than one million residents and businesses in 34 member communities across four Bay Area counties: Contra Costa, Napa, Marin, and Solano. MCE has an average customer participation rate of 86.2% across its service area and a Deep Green participation rate of 2.4%. For additional information on MCE’s customer enrollment by customer account and load, please see Figure 5. Figures 6 and 7 provide a breakdown of customer enrollment rates by community.

7 MCE is responsible for procuring the electricity that is lost to the distribution system. For this reason, MCE must procure towards its “loss-adjusted load,” which is approximately 106% of its retail sales.
The scope of this IRP is limited to MCE’s Board-approved service area. In accordance with Policy No. 007 - New Customer Communities, MCE may include additional communities that request service during the Planning Period. Any specific resource planning impacts related to future inclusion of additional member communities would be addressed by MCE’s Board of Directors prior to the completion of such processes and incorporated into future IRPs. For a list of MCE’s enrollment phases please refer to Appendix B at the end of this document.

Figure 5: MCE Customer Accounts and Load

MCE Customers at a Glance – Accounts
As of July 1, 2020

- Non-Residential 11% 52,944
- Residential 89% 431,200

- Light Green 98% 472,560
- Deep Green 2% 11,390
- Local Sol 0.04% 194

Figure 6: MCE Deep Green Participation Rates

MCE Deep Green Account Participation Rate by Community
As of July 1, 2020
Baseline Customer and Consumption Forecast

MCE’s electricity demand forecast starts with a forecast of customers by end-use classification (residential, commercial, etc.). Monthly energy consumption estimates, derived from historical data, are applied to yield a monthly energy forecast by customer class. Hourly class-specific load profiles are then used to break down the monthly energy forecast into more granular time-of-use and peak demand values. As mentioned above, MCE makes adjustments to the forecast to account for the load impacts of electric vehicle (EV) charging, net energy metering, and energy efficiency.

Customer Energy Choices

MCE offers customers three energy choices (described in Table 2 below). Light Green is MCE’s standard service, offering a minimum of 60% renewable electricity to the bulk of MCE’s customers. Deep Green offers customers 100% California renewable energy, half from wind resources and half from solar resources. Local Sol offers a second 100% renewable energy option (all solar) for those who would prefer to purchase power from within MCE’s service area.

Table 2: MCE Customer Energy Choices

<table>
<thead>
<tr>
<th>LIGHT GREEN SERVICE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Default Option</td>
</tr>
<tr>
<td>97.6% of MCE accounts, 96.4% of load</td>
</tr>
<tr>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>DEEP GREEN SERVICE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Opt Up Option</td>
</tr>
<tr>
<td>2.4% of MCE accounts, 3.6% of load</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td></td>
</tr>
</tbody>
</table>
**LOCAL SOL SERVICE**

- Established in 2014, began serving customers in 2017
- 100% locally sourced solar from the Cooley Quarry project in Novato, CA
- ~300 customer capacity of 2,885 MWH/year

**Figure 8: MCE’s 2019 Electric Power Generation Mix**

### 2019 Electric Power Generation Mix

<table>
<thead>
<tr>
<th>Specific Purchases</th>
<th>MCE Light Green</th>
<th>MCE Deep Green</th>
<th>MCE Local Sol</th>
</tr>
</thead>
<tbody>
<tr>
<td>Renewable</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Biomass &amp; Biowaste</td>
<td>2%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Geothermal</td>
<td>3%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Eligible Hydroelectric</td>
<td>6%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Solar</td>
<td>20%</td>
<td>50%</td>
<td>100%</td>
</tr>
<tr>
<td>Wind</td>
<td>29%</td>
<td>50%</td>
<td>0%</td>
</tr>
<tr>
<td>Coal</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Large Hydroelectric</td>
<td>29%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Natural Gas</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Nuclear</td>
<td>1%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Other</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Unspecified Sources of Power**</td>
<td>10%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>100%</strong></td>
<td><strong>100%</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

*As reported to the California Energy Commission’s Power Source Disclosure Program. MCE and PG&E data is subject to an independent audit and verification that will not be completed until October 1, 2020. The figures above may not sum up to 100 percent due to rounding.

**Unspecified sources of power refers to electricity that is not traceable to a specific generating facility, such as electricity traded through open market transactions. Unspecified sources of power are typically a mix of all resource types, and may include renewables.

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8 Figure 8 provides a breakdown of the power resource types for each of MCE’s retail electricity products. It does not include a breakdown of the power resource types for the overall California grid, as MCE is waiting for the California Energy Commission’s 2019 Power Content Label (PCL) template, which has been delayed.
Distributed Energy Resources

MCE will continue utilizing distributed energy resources (DERs) to increase use of renewable energy, reduce GHG emissions, increase local workforce opportunities, and help customers save money. MCE defines DERs to include behind-the-meter generation and storage, demand response, load shifting, electric vehicles, and energy efficiency.

This OIRP builds on existing tools and pilot programs to usher in wider-scale DER deployment in MCE’s service area and statewide, while creating opportunities for new programs and technologies. These efforts include:

- Development of local energy projects;
- Exploration of market designs;
- Creation of analytical tools to quickly analyze and evaluate the suitability of specific DER solutions;
- Emphasis on DER pilots that reduce MCE’s exposure to wholesale market volatility; and
- Shifting energy use away from peak evening hours when solar energy production is low and market prices are typically high.

Building Energy Optimization

In 2017, the California Energy Commission (CEC) awarded MCE a $1.75 million Local Government Challenge Grant to pursue an innovative Building Energy Optimization pilot (BEO). The goal of the BEO pilot is to develop a tool that will facilitate scalability of DERs and will be available for use by CCAs across the state by the fourth quarter of 2020. This project will examine the role CCAs can play in reducing the barriers that prevent broad and rapid deployment of targeted DERs. It will deliver an innovative and replicable CCA program design that enables targeted DER portfolios to be coordinated, integrated, optimized, and dispatched rapidly across service areas with the ultimate goal of accelerating state and local climate action toward GHG reduction goals.

Demand Response

In the summer of 2020, MCE launched an innovative battery energy storage program (BESS). The program will reduce customer costs and associated GHG emissions with a goal of providing 6 MW of Resource Adequacy capacity by the end of the Planning Period. Under this program, an aggregated fleet of BESS will be monitored and automatically dispatched as a virtual power plant to reduce MCE’s peak demands and shift loads out of the midday hours to alleviate solar overgeneration. MCE plans to expand this program to monitor and control other customer-owned DERs.

MCE continues to explore opportunities for demand response in its service area while facilitating third-party demand response programs. MCE customers are eligible for many of the demand response programs administered by PG&E, and MCE receives allocations from PG&E administered programs. Depending on the results of this analysis, MCE may launch new programs and possibly seek funding from other sources for more robust programs in this sector.

Advanced Energy Rebuild Napa

In 2018, MCE partnered with the Bay Area Air Quality Management District, Napa County, BayREN, and PG&E to administer up to $1 million for electrification and solar rebates for single
family homes affected by the 2017 and 2018 wildfires in Napa County. Homeowners can access up to $17,500 in incentives for measures that include high performance insulation in attics and walls, efficient windows, heat-pump water and space heating, smart thermostats, electric vehicle charging, and solar plus storage. This process braids multiple funding sources through one application and MCE offers start-to-finish technical assistance. There is an additional 20% incentive provided to income-qualified households. As of July 2020, four Advanced Energy Rebuild Napa customers have completed their projects, and an additional 19 customers are enrolled and on track to receive their incentives once their rebuilds are finished.

**Transportation Electrification**

As part of its broader strategy to reduce GHG emissions through buildings and transportation electrification, MCE has been working on several electric vehicle (EV) related initiatives since 2017. These include demand response-enabled charging devices, equity-centered incentives for electric vehicles, and funding for charging stations. These efforts include a strategic plan and infrastructure analysis in partnership with the U.S. EPA to analyze local EV market trends and their impact on MCE’s customer demand.

MCE has identified workplace EV charging as an opportunity to shift the demand of the 32,215 (and growing) EV drivers in its service area to hours of the day when energy is frequently cheaper and cleaner. MCE Solar Charge, a public electric-vehicle charging station that opened in 2019 at MCE’s San Rafael office, demonstrates that vision to MCE’s staff and customers.

Since 2018, MCE has supported or funded 1,008 Level 2 charging ports for workplaces or multifamily properties, representing 40% of service area charging needs. More than 500 ports have been installed, with more than 480 ports being planned. MCE is coordinating with PG&E on their EV Charge Network program and providing a supplemental rebate to customers who participate in that program. More than 50% of the MCE stations already deployed are enrolled in MCE’s Deep Green service. In addition to incentives for EV charging stations, MCE provides free technical assistance and helps coordinate with other funding sources for commercial and multifamily customers interested in EV charging infrastructure.

MCE also has developed a rebate program for income-qualified customers interested in purchasing a new EV with the goal of increasing access.

**Energy Efficiency**

MCE is an administrator of California’s ratepayer-funded, energy efficiency (EE) programs alongside Investor Owned Utilities (IOUs) and Regional Energy Networks. Ratepayer funding is derived through collection of the Public Purpose Program Charge from all electric service customers, and administered by the CPUC. MCE has received CPUC funding approval for EE programs to be administered through 2025 and currently administers programs in multifamily, single family, commercial, agriculture, and industrial sectors. Furthermore, MCE administers the Low-Income Families and Tenants (LIFT) program, which serves income-qualified, multifamily properties and includes a fuel switching component to incentivize property owners to replace gas-fired space and water heaters. The forecasted cumulative savings of MCE administered EE programs are based on average lifecycle savings (Figure 9).

MCE also invests in multiple workforce development initiatives to encourage the growth of green-collar jobs. Through the approval of its Energy Efficiency Business Plan, MCE has been able to allocate non-resource dollars to fund workforce development initiatives beyond the Multifamily
Energy Savings Direct Install service. MCE is also coordinating closely with PG&E to maximize community benefits.

**Figure 9: MCE Cumulative Energy Efficiency Impacts (GWh)**

### Behind the Meter Energy Storage and Resilience

To mitigate the impact of grid outages, Public Safety Power Shutoff events (PSPS) and to improve overall grid reliability, MCE’s Board of Directors approved a $6 million Resiliency Fund in 2019.

In 2020, MCE launched its [Energy Storage Program](#) to deploy 15 MWh of customer-sited battery storage systems capable of providing both backup power and behind-the-meter dispatch, driving decarbonization, lowering utility costs for program participants, and enabling local grid management through load shaping. This program prioritizes vulnerable customers and populations that are disproportionately affected by grid outages.

The Energy Storage Program benefits MCE by providing smart, demand-side management opportunities through a network of flexible, energy storage plus solar systems with real-time monitoring and controlling. These resources can be aggregated and dispatched by MCE to manage critical peak loads, minimize procurement costs, and as market opportunities evolve, may be used to generate value in wholesale markets. This will help MCE minimize costs for all customers, and benefit California’s electric grid through clean, reliable, and smart demand-side management (DSM) strategies enabled by energy storage technologies. During later phases, this program may help MCE expand its role as a CAISO market participant by aggregating resources that can be dispatched into the CAISO market.

The Energy Storage Program is designed to minimize or eliminate the upfront costs of installing customer-owned batteries for the most vulnerable customers. The program leverages incentives from the CPUC’s Self Generation Incentive Program, coupled with gap funding and performance-based payments provided through MCE’s Resiliency Fund. These payments are offered in exchange for allowing MCE to directly monitor and control participating customers’ energy storage systems. MCE prioritizes the most vulnerable customers with the greatest need for resiliency who have already installed, or plan to install, solar photovoltaic.

By storing solar energy produced during midday in storage systems and using it later in the day, customers can reduce dependence on grid-generated power during hours of peak usage and
higher rates. Pairing storage with solar can also help provide extended backup power during multiple day outages.

In addition to considering customers located in High Fire Threat Districts or those who have experienced multiple PSPSs, priority residential customers include those with low-income or serious medical needs that could become life threatening without power. Priority commercial customers include critical facilities located in low-income or state-designated disadvantaged communities that provide critical support for communities during PSPS events and/or natural disasters, such as fire stations, emergency response providers, emergency shelters, and food banks.

MCE offers participating customers an Energy Storage Tariff (Electric Schedule EST) which includes a monthly bill credit in exchange for providing MCE with remote control and dispatch capability of the installed energy storage system. Under this tariff, MCE has the ability to monitor and manage the batteries for daily load shift performance and during Public Safety Power Shutoffs (PSPS) and other emergency events. Customers participating in the Tariff are billed in accordance with the customer’s otherwise applicable evening peak, time-of-use MCE rate schedule. The monthly credit on their billing statement is determined as follows:

**Residential System Capacity**
- Between 7 kWh and 20 kWh: $10 per month
- Over 20 kWh: $20 per month

**Commercial System Capacity**
- $20 per month per 20kWh, up to a maximum of $200 per month

**Net Energy Metering and Rooftop Solar Rebates**

Through its [Net Energy Metering (NEM) program](#), MCE supports customer-sited distributed generation within its service area by offering above market incentives including automatic cashouts for surplus generation each year at twice the wholesale rate (up to a cap of $5,000). MCE’s NEM program currently includes more than 40,000 customers (8.3% of all MCE accounts) with aggregate-installed renewable generating capacity of approximately 394 MW.

Beyond NEM, [MCE incentivizes local rooftop solar development for low-income customers](#). MCE has a long-standing partnership with California’s Single Family Affordable Solar Housing (SASH) program administrator, GRID Alternatives. MCE contributes $900 per solar installation to low-income, single-family customers who qualify for GRID’s program or are CARE customers. By leveraging multiple sources of funding, GRID Alternatives installs these systems in disadvantaged communities at little to no cost for the customer. In addition to MCE’s single-family solar rebate program, MCE offers $0.41 per watt (AC) rebate to low-income, multifamily properties that install solar that benefits their tenants. From 2012-2019, MCE allocated $725,000 toward these two rebate programs, and has supported the installation of 287 residential solar photovoltaic systems on low-income multifamily homes. These represent 800 kW of new, local renewable capacity that helps reduce monthly energy bills for low-income families.
Disadvantaged Communities

Disadvantaged Community Solar Program

MCE is collaborating with the CPUC, other CCAs, and the IOUs to develop a community solar program focused on customers in disadvantaged communities (DACs). The DAC-Green Tariff, a CPUC-funded program, offers low-income customers in disadvantaged communities a 20% discount on their electric bill when subscribing to a community solar project and offsetting 100% of their electric usage with solar energy. Under the program, 70 MW of new solar will be developed in DACs in PG&E’s service territory. MCE expects to receive approval to implement this program in the fourth quarter of 2020.

Community Power Coalition

To facilitate direct community feedback in the development, progress, and evolution of all its customer programs, MCE engages its Community Power Coalition. Formed in 2014, this Coalition seeks to represent the interests of underrepresented and historically marginalized communities through collaboration and open dialogue with MCE. The Coalition currently has 52 members. MCE’s recruitment for the Coalition prioritizes organizations that are:

- Connected to communities who are diverse in language or culture;
- Working with under-served youth;
- Developing return-to-workforce programs; and
- Advocacy groups with a focus on families living below the poverty level.

Adding these voices and their questions to the Community Power Coalition working group is one way to deepen our understanding about the groups’ challenges and the measures or types of support that could make a real difference. MCE’s Community Power Coalition connects MCE more deeply to the community, offering expert advice on the needs of their constituents and how MCE can best support underserved customers and environmental equity through our programs, policies, and procurement.

Workforce and Supplier Diversity

MCE is committed to supporting the economic health and sustainability of member communities. As demonstrated by MCE’s Sustainable Workforce Policy 011, MCE is committed to supporting sustained and fairly compensated local job opportunities through participation in the energy industry. This includes supporting workforce training and apprenticeship programs. Policy 011 outlines specific efforts to prioritize workforce development through MCE’s Feed-in Tariff, energy efficiency projects, contracting for services and supplies, and in the direct hiring of MCE staff.

To the extent allowed by state law, MCE seeks to create market incentives and partnerships to encourage diversity and a sustainable workforce through its support for:

- Fair compensation in direct hiring, renewable development projects, customer programs, internships and procurement services;
- Development of locally generated renewable energy within the MCE service area;
- Direct use of union members from multiple trades;
- Quality training, apprenticeship, and pre-apprenticeship programs;
- Direct use of businesses local to the MCE service area;
● Development of California-based job opportunities;
● Business and workforce initiatives located in low-income and disadvantaged communities;
● Direct use of disabled Veteran-owned Enterprises and LGBT-owned Business Enterprises;
● Direct use of green and sustainable businesses; and
● Use of direct hiring practices that promote diversity in the workplace.

Workforce Education & Training (WE&T)

Energy efficiency measures lower energy consumption, saves customers money, and reduces greenhouse gas pollution. This endeavor is rooted in a history of MCE partnerships developed to construct local renewable energy projects, install energy efficiency measures, build electric vehicle charging stations, and secure low-income residential solar installations. A few examples:

● MCE partnered with the Marin City Community Development Corporation to train 62 disadvantaged community members and connect them to solar installation and energy efficiency jobs.
● MCE partnered with Rising Sun Energy Center to train youth to provide no-cost energy and water-saving assessments in the cities of Richmond, El Cerrito, and San Pablo.
● MCE partnered with RichmondBUILD to help students develop construction, numeracy, and literacy skills, and later connect them with related jobs for MCE Solar One and an LED retrofit project for city streetlights.
● MCE coordinated the installation of a new call center in the City of Pittsburg through its contract with Calpine, and then partnered with Future Build (a county workforce development program) to train students on call center basics, call handling, energy data, and more. Graduates of the training were offered positions at the new call center.
● MCE partnered with the North Bay Workforce Alliance to hire trainees for multiple large-scale solar installations in American Canyon.
● In all MCE communities, new renewable energy project developers must certify that 100% of employees hired during construction are paid a prevailing wage, and that at least 50% of the construction work-hours from its workforce (including contractors and subcontractors) are obtained from permanent residents who live within the same county.

Creating Energy Efficiency Jobs

In 2018, the CPUC awarded MCE $2.24 million through 2025 to offer a broad spectrum of opportunities to prepare the local workforce for careers in energy efficiency. This funding will allow MCE to streamline workforce investments into a sustainable pipeline of long-term green-job opportunities for community members, while strengthening the local economy and contributing to a just transition to a clean energy economy. This is especially important in communities where the fossil fuel industry has long been the main employer for generations of families. To ensure the working class isn’t left behind in a decarbonized energy future, these workforce programs are a necessary link to train for the skills needed to enter the green economy.

MCE is engaging local partners, community colleges, and the existing contractor workforce to understand their current challenges and how their work has been affected by the COVID-19 pandemic. Informed about local constraints, MCE is in the process of developing a mentorship and internship program to achieve the following goals:

● Upgrade the technical expertise of the existing contractor workforce on energy efficiency and electrification technology;
● Fund the training of job-seekers;
• Match qualified job-seeker trainees with trained contractors and pay for a local internship in a “learn and earn” model;
• Provide project site opportunities where the mentor and intern can install efficiency measures while helping MCE customers increase the efficiency, health, and safety of their homes and businesses.

Long term, MCE hopes to solidify this trainee-to-employee pipeline so it can continue investing in the technical trainings, on-ramps to career pathways, job security, and economic health of member communities.

**Supplier Diversity**

In an effort to further MCE’s tracking and reporting of labor practices and the diversity of its supplier base, MCE has built relationships with the CPUC’s General Order 156 Supplier Diversity staff and Clearinghouse since 2018. This has included MCE staff attending CPUC symposiums and hosting an annual “Certify & Amplify” informational workshop since 2019 to educate local businesses on the process and contracting opportunities available through Supplier Diversity certification.

Since 2019, MCE has made an effort to collect voluntary information on supplier diversity and labor practices from its suppliers, including its power suppliers. In compliance with Proposition 209, MCE explicitly does not give preferential treatment to bidders based on race, sex, color, ethnicity, or national origin. MCE collects this information only after contracts are signed, and the information does not influence any current or future solicitation or selection processes.

In 2019, SB 255 was signed into law, requiring CCAs to submit an annual plan to the CPUC reporting on agency procurement from small, local, and diverse business enterprises, as well as reporting on diverse suppliers. MCE was supportive of this bill and will submit its plan and report to the CPUC when requested. MCE continues to explore ways in which it can ensure that diverse communities have access to MCE’s contracting opportunities, within the constraints of Proposition 209.
IV. Planning Policies

MCE’s policy, established by MCE’s founding documents and directed on an ongoing basis by MCE’s Board, guides the development of this IRP and related procurement activities. MCE’s key, resource planning policies are to:

- Reduce GHG emissions and other pollutants associated with the electric power sector through increased use of renewable, GHG-free, and low-GHG energy resources;
- Maintain competitive electric rates and increase control over energy costs through management of a diversified resource portfolio;
- Benefit the local economy by offering competitive electricity rates and customer programs and investing in infrastructure, energy, and workforce-development programs within MCE’s service area;
- Help customers reduce energy consumption and electric bills by supporting and administering enhanced customer energy efficiency, cost-effective distributed generation, and other demand-side programs;
- Enhance system reliability through investments in supply- and demand-side resources;
- Actively monitor and manage operating and market risks to promote MCE’s continued financial strength and stability; and
- Support supplier and workforce diversity as permitted by law.

The IRP translates these broad policy objectives into a more specific energy procurement strategy, taking into consideration MCE’s projected customer needs and existing resource commitments over the Planning Period.

Regulatory Requirements

When planning its power supply portfolio for the upcoming ten-year period, MCE must take into account numerous regulatory requirements, a few of which are very briefly described below. For more detailed information on the regulations underlying this IRP, please see Appendix C.

Renewable Portfolio Standard and Senate Bill 100

California’s Renewable Portfolio Standard (RPS) requires California load-serving entities (LSEs) to supply their retail sales with minimum quantities of eligible renewable energy. Senate Bill 100 directs all LSEs to procure 60% of their portfolios from RPS-eligible resources by 2030, and 100% of their retail sales from zero-carbon resources (or eligible renewable resources) by 2045.

Resource Adequacy

Resource Adequacy (RA), a California program jointly administered by the CPUC, CEC and CAISO, directs LSEs to secure forward capacity and offer it into the CAISO’s Day-Ahead and Real-Time markets to ensure that there will be enough supply in the right locations and with sufficient ramping capability to meet load. The RA program is comprised of three products: System RA; Local RA; and Flexible RA. Local RA obligations will be assigned to a Central Procurement Entity starting in 2023. In addition, per CPUC Decision 19-11-016, LSEs are required to procure “Incremental System Capacity,” which is RA capacity that is in addition to the identified resources on the CPUC’s 2022 baseline list of resources.
**Power Source Disclosure**

California law requires LSEs to disclose the types of power resources used to supply retail sales. This mandate, known as the Power Source Disclosure program (PSD), is a consumer information program managed by the California Energy Commission (CEC) on an annual basis. A key output of the PSD program is the Power Content Label (PCL). The PCL is an LSE-specific document that shows the breakdown of power resource types for each of the LSE’s energy products used to serve retail load, as well as a breakdown of resource types for the overall California grid. The PCL is distributed to customers each summer.

**MCE Light Green Procurement Targets**

**95% GHG-free by 2022 and 85% Renewable by 2029**

Reducing GHG emissions is at the heart of MCE’s mission. With this in mind, MCE is structuring a Light Green portfolio that will be approximately 95% GHG-free in 2022 and beyond, subject to market and regulatory changes (see Table 3). To structure such a clean Light Green portfolio by 2022, MCE will procure three products: (1) RPS-eligible renewable energy; (2) large hydroelectric energy; and (3) Asset Controlling Supplier energy, the vast majority of which is large hydroelectric. RPS-qualifying renewable energy will continue to account for at least 60% of MCE’s Light Green portfolio and will ramp up to 85% by 2029. MCE is planning to phase out its use of Portfolio Content Category 2 (PCC 2) renewables by 2022 and will ramp up its use of Portfolio Content Category 1 (PCC 1) renewables to make up the difference. This steady phase-out of PCC 2 renewables is a decision by MCE to mitigate the impact of AB 1110 implementation (explained in Appendix C), where PCC 2 renewables will be assigned the GHG emissions of the associated substitute power.

As shown in Table 3, MCE is targeting a Light Green portfolio that is 95% GHG-free. MCE has chosen a 95% target because as part of its PCC 1 renewable energy portfolio, MCE has contracts for geothermal and biofuel that are known to produce small amounts of carbon dioxide and other GHGs during electric power generation, and MCE procures Asset Controlling Supplier (ACS) energy that includes relatively small portions of GHG-emitting power. A significant portion of the large hydroelectric power in the Pacific Northwest is embedded in ACS, and MCE has determined that the benefit of access to this hydroelectric supply outweighs the downside of taking these embedded emissions.

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9 The California Air Resources Board (CARB) recognizes three asset-controlling suppliers: Bonneville Power Administration, Powerex, and Tacoma Power. On its website, CARB publishes the emissions factors for each of these three suppliers: https://ww2.arb.ca.gov/mrr-acs.

10 PCC 1 renewable energy is produced by generating facilities with a first point of interconnection within a California Balancing Authority (CBA), or by facilities that schedule electricity into a CBA, and without substitute energy. PCC 2 renewable energy is produced by generating facilities located outside of any CBA, where the generation output is also sunk outside of a CBA, and substitute energy is imported into a CBA within the same calendar year. For more information and context, please see Appendix C.

### Table 3: MCE Light Green Portfolio Targets

<table>
<thead>
<tr>
<th>10-Year Light Green Portfolio Targets</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2028</th>
<th>2029</th>
<th>2030</th>
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</thead>
<tbody>
<tr>
<td>PCC1 Renewable</td>
<td>56%</td>
<td>60%</td>
<td>60%</td>
<td>60%</td>
<td>65%</td>
<td>70%</td>
<td>75%</td>
<td>80%</td>
<td>85%</td>
<td>85%</td>
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<tr>
<td>PCC2 Renewable</td>
<td>4%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
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<tr>
<td>Large Hydro + ACS</td>
<td>38%</td>
<td>40%</td>
<td>40%</td>
<td>40%</td>
<td>35%</td>
<td>30%</td>
<td>25%</td>
<td>20%</td>
<td>15%</td>
<td>15%</td>
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<tr>
<td><strong>Total Renewable</strong></td>
<td>60%</td>
<td>60%</td>
<td>60%</td>
<td>60%</td>
<td>65%</td>
<td>70%</td>
<td>75%</td>
<td>80%</td>
<td>85%</td>
<td>85%</td>
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<tr>
<td><strong>Total Renewable + Large Hydro + ACS</strong></td>
<td>98%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>GHG-Free Equivalent</td>
<td>90%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
<td>95%</td>
</tr>
</tbody>
</table>

#### Energy Storage

Energy storage is critical to California meeting its reliability and environmental objectives. With respect to reliability objectives, energy storage can help the State meet its capacity needs, which will be amplified by the retirement of natural gas-fired power plants and the upcoming retirement of California’s last nuclear power plant, Diablo Canyon. Also, on the reliability front, energy storage can provide energy to the grid including scheduled energy and regulation energy required by the California ISO to manage grid frequency. This energy service is particularly important during specific times of the day when solar and wind are not available to serve load. With respect to environmental objectives, energy storage can help the State meet its renewable and GHG goals by charging when there is excess renewable generation, thereby avoiding the need to curtail such power.

For the reasons outlined above, MCE has committed to develop 585 MW of wholesale (i.e., in front of the meter) storage capacity over the course of the planning period. MCE currently estimates that 300 MW of this nameplate capacity will be paired with renewables, and 285 MW will be stand-alone storage. Of the aforementioned 285 MW, MCE anticipates that 45 MW will consist of long-duration resources that can discharge at full capacity for at least eight hours.

With respect to long-duration storage, the CPUC’s 2020 Integrated Resource Planning identified a need for between 973 MW and 1,605 MW of long-duration storage by 2026. In response to the CPUC’s analysis, MCE and twelve other CCAs (the Joint CCAs) issued a request for information (RFI) on long-duration storage in June 2020. This RFI defined long-duration storage resources as those with the capability to discharge at full capacity for at least eight hours. The RFI requested the following types of information: storage technology and commercial history; project specifics, including location, permitting, financing and development risks; and contracting terms and preferences, including indicative pricing.

The Joint CCAs received responses from 31 entities representing numerous types of chemical, mechanical, and thermal long-duration storage technologies such as: lithium-ion batteries; vanadium redox and other flow batteries; used electric vehicle batteries; waste to fuels via ultrasound; hydrogen storage; pumped storage hydro; geomechanical pumped storage; crane and stacked blocks; compressed air; flywheels; and molten salt and other thermal storage technologies. Moreover, the respondents identified 25 specific projects that represent more than

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12 With respect to Table 3 overall: actual content percentages may differ from projections if resource availability or market conditions preclude cost-effective procurement or if annual load comes in higher or lower than expected. With respect to MCE’s Light Green “GHG-Free Equivalent” metric: beginning with MCE’s 2020 results, this percentage will be derived as follows: $1 - \left( \frac{\text{MCE Light Green MT CO2e, per CEC Power Content Label}}{\text{(MWh of MCE Light Green Retail Sales) x (0.428 MT CO2e/MWh)}} \right)$. For reference, 0.428 MT CO2e/MWh is the emissions factor for unspecified electricity, per the California Air Resources Board.

13 In CPUC Decision 20-03-028, the 973 MW long-duration storage target is associated with a Reference System Plan that limits system-wide GHG emissions to 46 MMT by 2030, whereas the 1,605 MW long-duration storage target is associated with a Reference System Plan that limits system-wide GHG emissions to 38 MMT by 2030.
9,000 MW of capacity, two thirds of which is advertised as able to achieve commercial operation by 2026.

MCE and other CCAs are now engaging in the critical next step of assessing the economics of such projects. This assessment is expected to lead to Requests for Offers (RFOs) and transactional discussions aimed at bringing actual projects online by 2026. For its part, MCE anticipates that it will procure its share of the CPUC’s 1,605 MW target, which translates to 45 MW of long-duration storage for MCE, to be online by 2026. Due to the scale and complexity of these projects, however, successful development will depend on efficient collaboration among numerous parties including load-serving entities, developers, manufacturers, market operators, regulators, and environmental stakeholders.

**Non-Fossil Resource Adequacy**

MCE is targeting a 2030 Resource Adequacy (RA) portfolio with non-fossil resources comprising 50% of the Net Qualifying Capacity (NQC). MCE is planning to meet this 2030 non-fossil RA target with renewables, large hydro/ACS and 585 MW of energy storage (see Energy Storage section above). To the extent that the methodologies for calculating Qualifying Capacities and Net Qualifying Capacities are significantly changed over the course of the planning period, MCE may have to adjust its non-fossil RA target.
V. Resources

Existing Resource Commitments

Table 4 lists MCE’s 85 purchase contracts for renewable energy, large hydroelectric/ACS energy, and CAISO load hedging (via fixed-price forward contracts) in 2020 and beyond. Table 4 excludes MCE’s numerous RA-only contracts, and it is only a snapshot in time. MCE’s portfolio of contracts is continually evolving.

Table 4: MCE Portfolio of Resources as of 9/10/2020

<table>
<thead>
<tr>
<th>Counterparty/Parent</th>
<th>Generation Facility</th>
<th>Generation Technology</th>
<th>Contract MW</th>
<th>Term</th>
<th>Annual GWh</th>
<th>Generation Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Renewables: Contract Terms &gt; 10 years</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>BayWa</td>
<td>Strauss Wind</td>
<td>Wind</td>
<td>98.83</td>
<td>2020-2035</td>
<td>300</td>
<td>Lompoc, CA</td>
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<tr>
<td>CMSA</td>
<td>CMSA (FIT)</td>
<td>Solar PV</td>
<td>0.75</td>
<td>2019-2039</td>
<td>1.3</td>
<td>San Rafael, CA</td>
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<td>ContEdison</td>
<td>Great Valley Solar 1</td>
<td>Solar PV</td>
<td>100</td>
<td>2018-2033</td>
<td>279-290</td>
<td>Fresno Co, CA</td>
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<tr>
<td>Dominion</td>
<td>Cottonwood (Corcoran, Goose L., Buck)</td>
<td>Solar PV</td>
<td>24</td>
<td>2015-2040</td>
<td>56-66</td>
<td>CA: Kings, Kern, Novato</td>
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<tr>
<td>DRES Quarry, LLC</td>
<td>Cooley Quarry 1 (Local Sol)</td>
<td>Solar PV</td>
<td>0.99</td>
<td>2017-2037</td>
<td>2.9</td>
<td>Novato, CA</td>
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<tr>
<td>DRES Quarry, LLC</td>
<td>DRES Quarry 2-4 (FIT)</td>
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<td>0.26</td>
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<td>EDF Desert Harvest</td>
<td>Solar PV</td>
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<td>2020-2040</td>
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<td>Riverside Co, CA</td>
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<td>Energy Finance Associates</td>
<td>MCE Solar Charge</td>
<td>Solar PV</td>
<td>0.079</td>
<td>2018-2038</td>
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<td>G2Energy</td>
<td>G2 Hay Road</td>
<td>Landfill Gas</td>
<td>1.4</td>
<td>2013-2033</td>
<td>11</td>
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<td>G2Energy</td>
<td>G2 Ostrom Road</td>
<td>Landfill Gas</td>
<td>1.7</td>
<td>2013-2031</td>
<td>12</td>
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<td>Hayworth-Fabian LLC</td>
<td>Oakley RV &amp; Boat Storage (FIT)</td>
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<td>0.99</td>
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<td>Oakley, CA</td>
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<td>Larkspur Real Estate Partnership 1</td>
<td>Cost Plus Plaza Larkspur (FIT)</td>
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<td>99-109</td>
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<td>Little Bear 3 Solar</td>
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<td>20</td>
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<td>Little Bear 4 Solar</td>
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<td>50</td>
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<td>Northshore Solar Partners LLC</td>
<td>Freethy Industrial Park 1 (FIT)</td>
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<td>Recurrent Energy</td>
<td>RE Mustang 4</td>
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<td>30</td>
<td>2018-2032</td>
<td>79-84</td>
<td>Fresno Co, CA</td>
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<td>RPCA Solar 4, LLC</td>
<td>Lake Herman Solar (FIT+)</td>
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<td>5</td>
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<td>American Canyon A (FIT)</td>
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<td>RP Napa Solar 1, LLC</td>
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<td>RP Napa Solar 3, LLC</td>
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<td>Solar PV</td>
<td>0.999</td>
<td>2020-2040</td>
<td>2.6</td>
<td>Novato, CA</td>
</tr>
<tr>
<td>RP Napa Solar 3, LLC</td>
<td>Silveira Ranch C (FIT)</td>
<td>Solar PV</td>
<td>0.999</td>
<td>2020-2040</td>
<td>2.6</td>
<td>Novato, CA</td>
</tr>
<tr>
<td>San Rafael Airport LLC</td>
<td>San Rafael Airport (FIT)</td>
<td>Solar PV</td>
<td>0.972</td>
<td>2012-2032</td>
<td>1.7</td>
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<tr>
<td>San Rafael Airport LLC</td>
<td>San Rafael Airport 2 (FIT)</td>
<td>Solar PV</td>
<td>0.972</td>
<td>2020-2040</td>
<td>2</td>
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<tr>
<td>Small World Trading Co.</td>
<td>EO Products (FIT)</td>
<td>Solar PV</td>
<td>0.056</td>
<td>2018-2037</td>
<td>0.1</td>
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<tr>
<td>sPower</td>
<td>Antelope Expansion 2</td>
<td>Solar PV</td>
<td>105</td>
<td>2018-2038</td>
<td>284-312</td>
<td>Mojave Desert, CA</td>
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<tr>
<td>sPower</td>
<td>MCE Solar One</td>
<td>Solar PV</td>
<td>10.5</td>
<td>2017-2037</td>
<td>22</td>
<td>Richmond, CA</td>
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<tr>
<td>Terra Gen</td>
<td>Voyager Wind III</td>
<td>Wind</td>
<td>42</td>
<td>2018-2030</td>
<td>138</td>
<td>Mojave, CA</td>
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<tr>
<td>Waste Management</td>
<td>Redwood Landfill</td>
<td>Landfill Gas</td>
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<td>30.7</td>
<td>Novato, CA</td>
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</table>

Existing Renewables: Contract Terms > 10 years

<table>
<thead>
<tr>
<th>Company</th>
<th>Generation Facility</th>
<th>Generation Technology</th>
<th>Contract MW</th>
<th>Term</th>
<th>Annual GWh</th>
<th>Generation Location</th>
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<tr>
<td>Calpine</td>
<td>Geysers</td>
<td>Geothermal</td>
<td>10</td>
<td>2017-2026</td>
<td>88</td>
<td>Lake Co, Sonoma Co, CA</td>
</tr>
<tr>
<td>EBMUD</td>
<td>Pardee &amp; Camanche Powerhouses</td>
<td>Small Hydro</td>
<td>34</td>
<td>2016-2025</td>
<td>70</td>
<td>Mokelumne River, CA</td>
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<tr>
<td>Genpower</td>
<td>Energy 2001 - Lincoln Landfill</td>
<td>Landfill Gas</td>
<td>4.8</td>
<td>2013-2033</td>
<td>27</td>
<td>Lincoln, CA</td>
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<tr>
<td>Kern and Tule Hydro LLC</td>
<td>Kern Canyon</td>
<td>Small Hydro</td>
<td>11.5</td>
<td>2021-2036</td>
<td>57</td>
<td>Kern County, CA</td>
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</table>

14 Table 4 excludes MCE’s RA-only contracts but includes all other purchase contracts
<table>
<thead>
<tr>
<th>Counterparty</th>
<th>Generation Facility</th>
<th>Generation Technology</th>
<th>Contract MW</th>
<th>Term</th>
<th>Annual GWh</th>
<th>Generation Location</th>
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<tbody>
<tr>
<td>3 Phases Renewables Inc.</td>
<td>PCC 2 Renewables Portfolio</td>
<td>PCC 2 Renewables</td>
<td>N/A</td>
<td>2020</td>
<td>75-100</td>
<td>Western Interconnection</td>
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<tr>
<td>3 Phases Renewables Inc.</td>
<td>PCC 1 Renewables Portfolio</td>
<td>PCC 1 Renewables</td>
<td>N/A</td>
<td>2020</td>
<td>40-45</td>
<td>Western Interconnection</td>
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<tr>
<td>Avangrid</td>
<td>PCC 1 Wind Portfolio</td>
<td>PCC 1 Wind</td>
<td>N/A</td>
<td>2020</td>
<td>100</td>
<td>Washington, Oregon</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>PCC 1 Wind Portfolio</td>
<td>PCC 1 Wind</td>
<td>N/A</td>
<td>2018-2020</td>
<td>75-90</td>
<td>Washington, Oregon, Oregon</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>PCC 1 Renewables Portfolio</td>
<td>PCC 1 Renewables</td>
<td>N/A</td>
<td>2020</td>
<td>150-180</td>
<td>Western Interconnection</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>PCC 2 Wind/Biomass Portfolio</td>
<td>PCC 2 Wind, Biomass</td>
<td>N/A</td>
<td>2020-2021</td>
<td>18-50</td>
<td>Washington, Oregon, Idaho</td>
</tr>
<tr>
<td>NextEra</td>
<td>FPL Energy Green Power Wind</td>
<td>PCC 1 Wind</td>
<td>15.5</td>
<td>2019-2023</td>
<td>25.2</td>
<td>Riverside Co, CA</td>
</tr>
<tr>
<td>NextEra</td>
<td>PCC 1 Geothermal and LF Gas Portfolio</td>
<td>PCC 1 Geo, LF Gas</td>
<td>N/A</td>
<td>2020-2022</td>
<td>184-229</td>
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<td>PG&amp;E</td>
<td>PCC 1 Renewables Portfolio</td>
<td>PCC 1 Renewables</td>
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<td>2019-2020</td>
<td>200-300</td>
<td>California, Nevada, Arizona</td>
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<tr>
<td>Powerek</td>
<td>PCC 1 Wind Portfolio</td>
<td>PCC 1 Wind</td>
<td>N/A</td>
<td>2019-2020</td>
<td>25-50</td>
<td>British Columbia</td>
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<tr>
<td>Powerek</td>
<td>PCC 1 Wind Portfolio</td>
<td>PCC 1 Wind</td>
<td>N/A</td>
<td>2020</td>
<td>100</td>
<td>British Columbia</td>
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<tr>
<td>Powerek</td>
<td>PCC 1 Wind Portfolio</td>
<td>PCC 1 Wind</td>
<td>N/A</td>
<td>2020</td>
<td>50</td>
<td>British Columbia</td>
</tr>
<tr>
<td>Shell Energy North America</td>
<td>PCC 1 Solar/Wind Portfolio</td>
<td>PCC 1 Solar, Wind</td>
<td>N/A</td>
<td>2020-2021</td>
<td>50-75</td>
<td>Western Interconnection</td>
</tr>
<tr>
<td>Southern California Edison (SCE)</td>
<td>PCC 1 Solar/Wind Portfolio</td>
<td>PCC 1 Solar, Wind</td>
<td>N/A</td>
<td>2019-2020</td>
<td>200</td>
<td>California, Nevada</td>
</tr>
<tr>
<td>Southern California Edison (SCE)</td>
<td>PCC 1 Solar/Wind/Geo Portfolio</td>
<td>PCC 1 Solar, Wind, Geo</td>
<td>N/A</td>
<td>2019-2020</td>
<td>100-300</td>
<td>California, Nevada</td>
</tr>
<tr>
<td>Southern California Edison (SCE)</td>
<td>PCC 1 Solar/Wind Portfolio</td>
<td>PCC 1 Solar, Wind</td>
<td>N/A</td>
<td>2020-2021</td>
<td>80-350</td>
<td>California, Nevada, Arizona</td>
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<tr>
<td>TGP Energy Management, LLC</td>
<td>PCC 1 Solar/Wind Portfolio</td>
<td>PCC 1 Solar, Wind</td>
<td>N/A</td>
<td>2018-2020</td>
<td>300</td>
<td>California, Arizona</td>
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<tr>
<td>The Energy Authority (TEA)</td>
<td>PCC 2 Wind Portfolio</td>
<td>PCC 2 Wind</td>
<td>N/A</td>
<td>2020-2021</td>
<td>155-246</td>
<td>Washington</td>
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<tr>
<td>Turlock Irrigation District</td>
<td>PCC 1 Small Hydro Portfolio</td>
<td>PCC 1 Small Hydro</td>
<td>N/A</td>
<td>2019-2020</td>
<td>18</td>
<td>California</td>
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<tr>
<td>Large Hydro/ACS</td>
<td>BPA ACS</td>
<td>BPA ACS</td>
<td>25</td>
<td>2020</td>
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<tr>
<td>Bonneville Power Administration</td>
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<td>2020</td>
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<tr>
<td>CalChoice</td>
<td>Large Hydro Portfolio</td>
<td>Large Hydro</td>
<td>N/A</td>
<td>2020</td>
<td>14</td>
<td>Washington, Idaho</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>Large Hydro Portfolio</td>
<td>Large Hydro</td>
<td>N/A</td>
<td>2018-2020</td>
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<tr>
<td>Morgan Stanley</td>
<td>Large Hydro/ACS Portfolio</td>
<td>Large Hydro/ACS</td>
<td>N/A</td>
<td>2020</td>
<td>200</td>
<td>Washington, Idaho, MT</td>
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<tr>
<td>PG&amp;E</td>
<td>Large Hydro (PCA-related Allocation)</td>
<td>Large Hydro</td>
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<td>2020</td>
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<td>California</td>
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<td>Powerek</td>
<td>Large Hydro/ACS Portfolio</td>
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<td>N/A</td>
<td>2020</td>
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<td>Pacific Northwest</td>
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<tr>
<td>Shell Energy North America</td>
<td>Colgate &amp; Narrows 2 Powerhouses</td>
<td>Large Hydro</td>
<td>N/A</td>
<td>2020</td>
<td>150</td>
<td>California</td>
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<tr>
<td>Shell Energy North America</td>
<td>Colgate &amp; Narrows 2 Powerhouses</td>
<td>Large Hydro</td>
<td>N/A</td>
<td>2023</td>
<td>200</td>
<td>California</td>
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<tr>
<td>Shell Energy North America</td>
<td>Colgate &amp; Narrows 2 Powerhouses</td>
<td>Large Hydro</td>
<td>N/A</td>
<td>2024</td>
<td>200</td>
<td>California</td>
</tr>
<tr>
<td>Tensaska Power Services</td>
<td>Middlefork &amp; Ralston Powerhouses</td>
<td>Large Hydro</td>
<td>N/A</td>
<td>2018-2022</td>
<td>300-600</td>
<td>California</td>
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<tr>
<td>TransAlta Energy Marketing US</td>
<td>Large Hydro Portfolio</td>
<td>Large Hydro</td>
<td>N/A</td>
<td>2020</td>
<td>92</td>
<td>Washington, Montana</td>
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<tr>
<td>Western Area Power Administration</td>
<td>Central Valley Project</td>
<td>Large Hydro</td>
<td>N/A</td>
<td>2015-2024</td>
<td>25</td>
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</table>

### Rate Base Supply Contracts

<table>
<thead>
<tr>
<th>Counterparty</th>
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<th>Annual Revenue</th>
<th>Fuel Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Energy Business Marketing</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2018-2020</td>
</tr>
<tr>
<td>Exelon Generation Company</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2021</td>
</tr>
<tr>
<td>Exelon Generation Company</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2020</td>
</tr>
<tr>
<td>Exelon Generation Company</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2020-2022</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2018-2020</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2019-2020</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2021-2022</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2021-2022</td>
</tr>
<tr>
<td>Morgan Stanley</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2023</td>
</tr>
<tr>
<td>NextEra</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2023</td>
</tr>
<tr>
<td>Shell Energy North America</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2018-2020</td>
</tr>
<tr>
<td>Shell Energy North America</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2019-2020</td>
</tr>
<tr>
<td>Shell Energy North America</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2019-2022</td>
</tr>
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<td>Shell Energy North America</td>
<td>N/A (Fixed Payment for NP15 Revenue)</td>
<td>N/A</td>
<td>Variable 2020</td>
</tr>
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</table>
Projected 2021 Resource Mix

As shown in Figure 10, MCE anticipates that 98% of its total 2021 retail sales will be sourced from renewables, large hydroelectric and Asset Controlling Supplier (ACS) energy.

Figure 10: MCE 2021 Estimated Resource Mix\(^\text{15}\)

Resource Needs

Beyond its current contractual commitments, MCE will procure additional energy products as necessary to ensure that the future energy needs of its customers are met in a clean, reliable, and cost-effective manner. This section sets forth MCE’s planned resource volumes and quantifies the net resource need or “open position” that remains after accounting for production from MCE’s existing resource portfolio. As explained above, MCE has established procurement targets for renewable energy, large hydroelectric and ACS, and established targets for planning reserves. To the extent that MCE’s energy needs are not fulfilled through the use of renewable, large hydroelectric and ACS, it should be assumed that such supply will be sourced from CAISO system power, which represents energy purchases from the wholesale market that are not directly associated with specific generators.

\(^\text{15}\) Figure 10 includes all supply to serve retail sales for the Light Green, Deep Green and Local Sol product offerings.
Renewable Resources

MCE plans to provide Light Green customers with energy that is at least 60% renewable through 2024 and 85% renewable by 2029. Importantly, MCE plans to change the underlying composition of this renewable energy by eliminating its use of PCC 2 renewables and relying completely on PCC 1 renewables starting in 2022. MCE will also procure PCC 1 renewable energy for its Deep Green customers, and is projecting that the number of such Deep Green customers will grow steadily over the Planning Period. In summary, MCE is planning to procure significant quantities of PCC 1 renewable energy, as Figure 11 illustrates.

Figure 11: MCE Procurement Targets (GWhs), 2021-2030

Renewable Open Positions

MCE's renewable power content targets continue to exceed California’s minimum RPS requirements and will continue to do so throughout the Planning Period, as shown in the first portion of Table 5. MCE has executed a number of long-term power purchase agreements (PPAs) with new, California-based generating facilities that will produce PCC 1-eligible renewable energy. To supplement its core procurement of PCC 1 resources under long-term contracts,

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16 Figure 11 displays the types of resources required to meet MCE's loss-adjusted load (i.e., load including the power lost to the distribution system).

17 Historically, MCE has contracted with PCC 1 resources located within California; however, some resources located outside of California are eligible for PCC 1, typically through direct interconnection or firm transmission rights to the CAISO. Whereas MCE has an established preference for in-state resources, it may consider contracting with out-of-
MCE engages in short-term contracts for renewable energy supplies to balance and optimize its portfolio. As shown in the second portion of Table 5, MCE has secured contracts for renewable energy volumes in excess of applicable California RPS procurement requirements through 2023. Relative to its own RPS targets for Light Green and Deep Green, MCE needs additional renewable energy volumes for 2022 and beyond, as shown in the third portion of Table 5.

Table 5: MCE Renewable Energy Balance, 2021-2030

<table>
<thead>
<tr>
<th>Retail Sales (GWh)</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2028</th>
<th>2029</th>
<th>2030</th>
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</thead>
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<tr>
<td>CA RPS Compliance Requirement (GWh)</td>
<td>1,917</td>
<td>2,136</td>
<td>2,303</td>
<td>2,458</td>
<td>2,606</td>
<td>2,735</td>
<td>2,859</td>
<td>2,980</td>
<td>3,085</td>
<td>3,252</td>
</tr>
<tr>
<td>MCE RPS Energy Contracted (GWh)</td>
<td>3,611</td>
<td>2,814</td>
<td>2,324</td>
<td>2,292</td>
<td>2,223</td>
<td>2,093</td>
<td>1,998</td>
<td>1,992</td>
<td>1,984</td>
<td>1,967</td>
</tr>
<tr>
<td>CA RPS Compliance Net Short/(Long)</td>
<td>(1,694)</td>
<td>(678)</td>
<td>(20)</td>
<td>166</td>
<td>383</td>
<td>642</td>
<td>861</td>
<td>988</td>
<td>1,101</td>
<td>1,285</td>
</tr>
<tr>
<td>MCE (LG+DG) RPS Target (GWh)</td>
<td>3,307</td>
<td>3,436</td>
<td>3,468</td>
<td>3,476</td>
<td>3,738</td>
<td>3,980</td>
<td>4,206</td>
<td>4,426</td>
<td>4,628</td>
<td>4,659</td>
</tr>
<tr>
<td>MCE RPS Energy Contracted (GWh)</td>
<td>3,611</td>
<td>2,814</td>
<td>2,324</td>
<td>2,292</td>
<td>2,223</td>
<td>2,093</td>
<td>1,998</td>
<td>1,992</td>
<td>1,984</td>
<td>1,967</td>
</tr>
<tr>
<td>MCE (LG+DG) Net Short/(Long)</td>
<td>(304)</td>
<td>622</td>
<td>1,144</td>
<td>1,184</td>
<td>1,515</td>
<td>1,887</td>
<td>2,207</td>
<td>2,434</td>
<td>2,643</td>
<td>2,692</td>
</tr>
</tbody>
</table>

Large Hydroelectric and ACS

For its Light Green customers, MCE has outlined a 2021 portfolio, 98% of which will be sourced from renewables, large hydroelectric and ACS. By 2022, MCE is planning to increase that figure to 100% by ramping up its use of large hydroelectric and ACS power from 38% in 2021 to 40% in 2022. Then starting in 2025, MCE plans to steadily ramp down its use of large hydroelectric and ACS power as it correspondingly ramps up its use of PCC 1 renewables. MCE’s large hydroelectric/ACS targets and open positions are shown in Table 6. MCE procures large hydroelectric from resources across the western interconnection, but with a focus on California and the Pacific Northwest. ACS power is sourced from all three of the existing ACS suppliers: Bonneville Power Administration, Powerex, and Tacoma Power.

Table 6: MCE Large Hydroelectric/ACS Balance, 2021-2030 (GWh)

<table>
<thead>
<tr>
<th>MCE Light Green Portfolio</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2028</th>
<th>2029</th>
<th>2030</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large Hydro/ACS Target (%)</td>
<td>38%</td>
<td>40%</td>
<td>40%</td>
<td>40%</td>
<td>35%</td>
<td>30%</td>
<td>25%</td>
<td>20%</td>
<td>15%</td>
<td>15%</td>
</tr>
<tr>
<td>Large Hydro/ACS Target (GWh)</td>
<td>1,919</td>
<td>2,112</td>
<td>2,110</td>
<td>2,111</td>
<td>1,843</td>
<td>1,568</td>
<td>1,293</td>
<td>1,023</td>
<td>756</td>
<td>761</td>
</tr>
<tr>
<td>Large Hydro/ACS Under Contract (GWh)</td>
<td>625</td>
<td>625</td>
<td>225</td>
<td>225</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Large Hydro/ACS Open Position (GWh)</td>
<td>1,294</td>
<td>1,487</td>
<td>1,885</td>
<td>1,886</td>
<td>1,843</td>
<td>1,568</td>
<td>1,293</td>
<td>1,023</td>
<td>756</td>
<td>761</td>
</tr>
</tbody>
</table>

Fixed-Price Forward Contracts

MCE uses fixed-price forward contracts (i.e., “fixed for floating” contracts) to hedge CAISO day-ahead market price exposure associated with its portfolio. More specifically, for the volumes and hours where MCE does not have supply contracts that yield CAISO day-ahead revenue, MCE uses fixed-forward price contracts where MCE pays a fixed price per MWh in order to receive a floating price that clears for each hour. This helps hedge MCE’s CAISO day-ahead market price exposure because the floating price (NP15) is correlated with MCE’s CAISO load price (PG&E’s default-load aggregation point). These contracts are an important complement to MCE’s portfolio, which

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...state, PCC 1-qualified resources to the extent that they offer increased value or other desirable portfolio attributes during the Planning Period. 28
includes contracts where MCE is not entitled to the CAISO revenue. As MCE procures increasing portions of fixed-price renewables with storage and fixed-price large hydroelectric/ACS, MCE will ramp down its use of fixed for floating contracts.

**Resource Adequacy**

MCE meets California’s Resource Adequacy (RA) program requirements by procuring qualifying RA through PPAs and RA-only contracts. As mentioned in Chapter IV (and explained in more detail in Appendix C), MCE currently must secure three types of RA: System RA; Local RA; and Flexible RA. Importantly, MCE’s Local RA supply counts towards MCE’s System RA requirement, and MCE’s Flexible RA requirement is fulfilled with local or system resources. In other words, MCE’s total System RA requirement represents the total capacity that MCE must buy under the RA program, as shown in Tables 7 and 8 below.

**Table 7: MCE System and Local Net RA Requirements, 2021-2030**

<table>
<thead>
<tr>
<th>Average Net Requirement Across All Months</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2028</th>
<th>2029</th>
<th>2030</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Local RA Requirement (MW)</td>
<td>667</td>
<td>670</td>
<td>674</td>
<td>677</td>
<td>680</td>
<td>684</td>
<td>687</td>
<td>691</td>
<td>694</td>
<td>698</td>
</tr>
<tr>
<td>Local RA Requirement (MW)</td>
<td>629</td>
<td>632</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total System RA Requirement (MW)</td>
<td>1,296</td>
<td>1,302</td>
<td>674</td>
<td>677</td>
<td>680</td>
<td>684</td>
<td>687</td>
<td>691</td>
<td>694</td>
<td>698</td>
</tr>
</tbody>
</table>

**Table 8: MCE Flexible RA Requirements, 2021**

<table>
<thead>
<tr>
<th>2021 Flexible RA Requirements</th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
</tr>
</thead>
<tbody>
<tr>
<td>Flexible RA Requirements (MW)</td>
<td>528</td>
<td>495</td>
<td>493</td>
<td>474</td>
<td>407</td>
<td>449</td>
<td>363</td>
<td>377</td>
<td>361</td>
<td>354</td>
<td>439</td>
<td>413</td>
</tr>
</tbody>
</table>

As part of its total System RA obligation and pursuant to CPUC Decision 19-11-016, MCE is required to procure Incremental System Capacity, which is RA capacity that is in addition to the resources on the CPUC’s 2022 baseline list of resources, adopted in Rulemaking 16-02-007. MCE’s share of the Incremental System Capacity compliance obligation is 87.5 MW, 50% of which must be online by August 1, 2021, 75% online by August 1, 2022 and 100% online by August 1, 2023. When demonstrating compliance with this obligation, MCE must use the September Net Qualifying Capacity (NQC) of the procured resource. As shown in Table 9, MCE has executed agreements that will satisfy MCE’s 2021, 2022, and 2023 incremental capacity requirements.

**Table 9: MCE Incremental System Capacity**

<table>
<thead>
<tr>
<th>September Net Qualifying Capacity (MW)</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cumulative Incremental System Capacity Requirement</td>
<td>-</td>
<td>43.75</td>
<td>65.63</td>
<td>87.50</td>
</tr>
<tr>
<td>Cumulative Incremental System Capacity Contracted</td>
<td>-</td>
<td>89.38</td>
<td>89.38</td>
<td>89.38</td>
</tr>
<tr>
<td>Cumulative Incremental System Capacity Net Short/(Long)</td>
<td>-</td>
<td>(45.63)</td>
<td>(23.76)</td>
<td>(1.88)</td>
</tr>
</tbody>
</table>

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18 For example, MCE uses index plus contracts where the supplier schedules power into the CAISO (which contractually constitutes a bundled power delivery to MCE), but the supplier keeps the CAISO revenue, and MCE pays the supplier for the power content attribute.

19 MCE’s incremental system capacity under contract, as listed in Table 9, is based on September Net Qualifying Capacities (NQCs) as stated by the California Public Utilities Commission in its 2020 IRP proceeding templates. Based on more-recently published CAISO documents, MCE is expecting 1.15 MW less of September NQC from its incremental system capacity contracts. Either way, MCE has enough incremental system capacity under contract to slightly exceed its requirements pursuant to CPUC Decision 19-11-016.
VI. Procurement

MCE’s Procurement Process

MCE has a well-established procurement process that includes the following ten key activities:

1. Load forecasting based on the number and types of customers, potential service territory expansions, opt-out rates, electrification trends, demand-side resources, and weather;
2. Integrated resource planning based on load forecasts, renewables and emissions targets, agency-wide budgetary considerations and customer rate implications, long-term contracting requirements and goals for new steel in the ground, grid reliability needs and capacity requirements, market price hedging needs and goals for local resources, local resiliency, and local workforce development;
3. Calculating open positions and interim volumetric needs based on MCE’s risk management policies;
4. Soliciting volumetric needs through Requests for Offers (RFOs), bilateral discussions or brokers;
5. Evaluating offers using a combination of proprietary and public models;
6. Negotiating (and ultimately executing) power purchase agreements, enabling agreements and confirms – including credit provisions and collateral requirements;
7. Managing pre-Commercial Operation Date (COD) executed contracts and monitoring progress towards key development milestones (such as interconnection status, deliverability studies, siting, zoning, permitting, financing, construction, commercial operation, etc.)
8. Managing post-COD executed contracts: obtaining generation forecasts, bidding/scheduling resources into the CAISO, validating and paying invoices, etc.;
9. Bidding/scheduling MCE’s load into the CAISO; and
10. Regulatory compliance reporting.

Renewable Energy Purchases

MCE uses a portfolio risk-management approach in its power purchasing program, seeking low cost supply as well as diversity among technologies, production profiles, project sizes and locations, counterparties, length of contract, and timing of market purchases. All these factors are taken into consideration when MCE engages the market.

MCE continually manages its forward load obligations and supply commitments with the objective of balancing cost stability and cost minimization, while leaving some flexibility to take advantage of market opportunities or technological improvements that may arise. MCE closely monitors its open positions for PCC 1 and PCC 2 renewable energy, both of which are based on calendar-year targets. MCE maintains portfolio coverage targets of up to 100% in the near-term (0 to 5 years) and leaves a greater portion open in the medium- to long-term, consistent with generally accepted industry practice.

MCE has no explicit preference for specific renewable energy technologies. MCE’s supply preference is for a mix of renewable-energy technologies that will deliver energy in a profile that is generally consistent with its load shape. On that note, and as shown in Figure 12 below, MCE is planning to procure significant quantities of new steel in the ground solar and storage over the planning period, resulting in 2.1 million MWh per year by 2030. In regard to generation project
location, MCE places the greatest value on locally-sited, renewable-energy projects, particularly those located within its service area or within approximately 100 miles. Of next highest preference are projects sited in the North Path 15 region (generally, Northern California), followed by projects elsewhere in California, and finally, out-of-state resources. The projected resource mix during the Planning Period is illustrated in Figure 12.

Figure 12: Projected MCE Resource Mix (GWh), 2021-2030

**Feed-In Tariff**

MCE’s Feed-in Tariff (FIT) offers a total program capacity of 45 MW on a first-come, first-served basis to renewable resources located in MCE’s service area. The FIT offering allows developers to finance local renewable energy projects, while catalyzing local job creation associated with the construction, operation, and maintenance of these local projects. By providing attractive, above-market rates, this program incentivizes renewable development in MCE communities where it otherwise would not be built.

MCE’s initial FIT program, which offered 15 MW of capacity to projects sized up to 1 MW, is fully subscribed. Starting in 2018, MCE began the second phase of its FIT program, adding an additional 10 MW of capacity and an updated Tariff for projects in MCE’s service area up to 1 MW. Another 20 MW of capacity was offered for new FIT Plus projects sized between 1 MW to 5

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20 Figure 12 displays the projected resource mix needed to meet MCE’s projected loss-adjusted load. Actual resource utilization to meet loss-adjusted load will depend upon market conditions and resource availability.
MW, with a new applicable Tariff. Table 10 provides an update on the status of MCE’s FIT and FIT Plus projects as of July 31, 2020. All FIT related documents are available on MCE’s FIT website.21

Table 10: MCE Feed-In Tariff (FIT) and FIT Plus Projects

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Capacity (MW)</th>
<th>Annual Output (MWh)</th>
<th>Commercial Operation Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>San Rafael Airport</td>
<td>0.972</td>
<td>1,651</td>
<td>Oct 2012</td>
</tr>
<tr>
<td>Cost-Plus</td>
<td>0.261</td>
<td>548</td>
<td>Sept 2016</td>
</tr>
<tr>
<td>Freethy Industrial Park Unit #1</td>
<td>0.998</td>
<td>2,094</td>
<td>Oct 2016</td>
</tr>
<tr>
<td>Freethy Industrial Park Unit #2</td>
<td>0.998</td>
<td>2,094</td>
<td>Oct 2016</td>
</tr>
<tr>
<td>Cooley-Quarry 1 (Local Soil)</td>
<td>0.990</td>
<td>2,864</td>
<td>Jul 2017</td>
</tr>
<tr>
<td>Oakley RV &amp; Boat Storage</td>
<td>0.990</td>
<td>1,750</td>
<td>Jul 2018</td>
</tr>
<tr>
<td>EO Products</td>
<td>0.056</td>
<td>92</td>
<td>Dec 2018</td>
</tr>
<tr>
<td>Central Marin Sanity Agency</td>
<td>0.750</td>
<td>1,314</td>
<td>Apr 2019</td>
</tr>
<tr>
<td>DRES Quarry 2.4</td>
<td>0.100</td>
<td>285</td>
<td>May 2019</td>
</tr>
<tr>
<td>American Canyon Solar A</td>
<td>0.990</td>
<td>2,645</td>
<td>Sep 2019</td>
</tr>
<tr>
<td>American Canyon Solar B</td>
<td>0.990</td>
<td>2,645</td>
<td>Sep 2019</td>
</tr>
<tr>
<td>American Canyon Solar C</td>
<td>0.990</td>
<td>2,645</td>
<td>Sep 2019</td>
</tr>
<tr>
<td>Soscol Ferry C</td>
<td>0.990</td>
<td>2,601</td>
<td>TBD</td>
</tr>
<tr>
<td>Soscol Ferry D</td>
<td>0.990</td>
<td>2,601</td>
<td>TBD</td>
</tr>
<tr>
<td>San Rafael Airport Unit #2</td>
<td>0.972</td>
<td>2,037</td>
<td>TBD</td>
</tr>
<tr>
<td>Silveira Ranch A</td>
<td>0.999</td>
<td>2,386</td>
<td>TBD</td>
</tr>
<tr>
<td>Silveira Ranch B</td>
<td>0.999</td>
<td>2,386</td>
<td>TBD</td>
</tr>
<tr>
<td>Silveira Ranch C</td>
<td>0.999</td>
<td>2,386</td>
<td>TBD</td>
</tr>
<tr>
<td>Lake Herman Solar</td>
<td>5.000</td>
<td>13,604</td>
<td>TBD</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>20.034</strong></td>
<td><strong>48,088</strong></td>
<td></td>
</tr>
</tbody>
</table>

Large Hydroelectric and ACS

MCE anticipates that its large hydroelectricity and ACS supplies will be met primarily through short- and medium-term purchases of California and Pacific Northwest hydroelectricity and ACS, but MCE is also exploring longer-term opportunities. MCE has begun taking delivery of hydroelectricity outside the CAISO in 2020, taking responsibility for importing into California and CAISO intertie scheduling. Becoming an importer of record will provide MCE with more opportunities to procure large hydroelectricity going forward.

Fixed-Price Forward Contracts

MCE will continue to engage in fixed-price forward contracts in order to hedge the market price risk associated with its CAISO load. In doing so, MCE considers a variety of factors including cost control and competitiveness. Entering into fixed-price forward contracts enables MCE to meet budget and rate-setting objectives by increasing cost certainty. However, it is appropriate to maintain modest flexibility for incorporation of new supply- or demand-side resources and limited exposure to CAISO market prices to ensure optimal resource portfolio diversification. In light of these considerations, the following contracting guidelines for fixed-price energy contracts will be used during the Planning Period.

Table 11: MCE Fixed-Price Energy Contracting Guidelines

<table>
<thead>
<tr>
<th>Time Horizon</th>
<th>Fixed-Price Energy Contracting Guidelines</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Year</td>
<td>70% to 100%</td>
</tr>
<tr>
<td>Year 2</td>
<td>60% to 95%</td>
</tr>
</tbody>
</table>

The contracting guidelines above serve to inform MCE’s hedging targets used to mitigate price and supply risk. Execution of master power purchase and sale agreements with multiple, credit-worthy counterparties has enabled, and will continue to enable, energy purchases through transaction-specific confirmations whenever appropriate, consistent with the policies set forth in this plan.

**Resource Adequacy Transactions**

MCE may engage in purchases or sales of RA capacity from generation resources that qualify to meet RA requirements in accordance with CPUC and CAISO regulations. Terms may range from one month to ten years or more. RA is also often bundled with energy and renewable attributes under MCE’s renewable energy PPAs.

**Procurement Methods**

In order to effectively plan and manage its portfolio, MCE differentiates contracts by their term length including:

- Short-term: up to twelve months;
- Medium-term: longer than twelve months, up to five years;
- Intermediate-term: longer than five years, up to ten years; and
- Long-term: longer than ten years.

Based upon the expected contract tenor, MCE may use a variety of methods – including competitive solicitations, standard contract offerings, and bilaterally negotiated agreements – throughout the Planning Period.

For long-, intermediate-, and medium-term purchase commitments, MCE typically uses competitive solicitations, such as its Open Season solicitation, or standard offer contracts, like its FIT. Through a competitive solicitation, MCE issues a request for offers and concurrently evaluates multiple proposals in the context of market conditions before entering negotiations with those respondents that provide the most compelling offers. Occasionally, MCE will issue ad hoc competitive solicitations or engage in independent bilateral negotiations to meet specific resource needs for which inclusion in an annual solicitation is not appropriate.

With regard to short-term power purchases, MCE may negotiate bilateral agreements directly, especially for unique or time-sensitive transactions that do not lend themselves to inclusion in a competitive solicitation. Alternatively, particularly in markets with sufficient transparency to ensure competitive outcomes, MCE may negotiate short-term transactions via its scheduling coordinator or independent energy brokers or marketers.

MCE procures energy and Resource Adequacy consistent with its Board-approved Energy Risk Management Policy.
**Procurement Authorities**

MCE’s energy procurement throughout the Planning Period will be consistent with the delegation of authorities of the Board, including Resolution 2018-03, and/or any other delegation of authorities or relevant Resolution of the Board.

**MCE’s Investment Grade Credit Ratings**

MCE was the first CCA to receive a rating from Moody’s Investors Service, which awarded MCE an [investment grade rating of Baa2](#) with a Stable Outlook in 2018. In 2019 MCE was the first CCA to receive two investment grade ratings after [Fitch Ratings awarded MCE a BBB rating](#) with a Stable Outlook. In August of 2020, [Fitch upgraded MCE to BBB+](#) with a Stable Outlook citing MCE’s strengthening financial position.

Both credit rating agencies evaluate MCE as an investment worthy entity due to demonstrated evidence that the CCA business model is working on sound operational and financial evidence, full recovery of costs through independent local rate-setting, strong financial flexibility due to positive cash flows, and adequate liquidity levels with the expectation that MCE will meet and maintain a reserve target of 140 days cash on hand. As of the end of the March 31, 2020 fiscal year, MCE maintained over 190 days cash on hand and increased the targeted liquidity reserve to 240 days, and our target net position from 40% to 60% of operating expenses. MCE expects to meet these new targets by March 31, 2022.
### Appendix A: Load and Resource Table

#### Table 12: MCE Resource Balance

<table>
<thead>
<tr>
<th>MCE Resource Balance</th>
<th>July 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2021</td>
</tr>
<tr>
<td><strong>I. Energy Requirements (GWh)</strong></td>
<td></td>
</tr>
<tr>
<td>Baseline Retail Load</td>
<td>5,735</td>
</tr>
<tr>
<td>Energy Efficiency</td>
<td>(19)</td>
</tr>
<tr>
<td>Net Energy Metering</td>
<td>(719)</td>
</tr>
<tr>
<td>Electric Vehicle Load</td>
<td>357</td>
</tr>
<tr>
<td>Total Retail Load</td>
<td>5,354</td>
</tr>
<tr>
<td>Distribution Line Losses and Unaccounted For Energy</td>
<td>321</td>
</tr>
<tr>
<td><strong>Total Energy Requirements</strong></td>
<td><strong>5,676</strong></td>
</tr>
</tbody>
</table>

| **II. Volume Targets** |       |       |       |       |
| Light Green Renewable Energy Volume Targets (GWh) |       |       |       |       |
| Portfolio Content Category 1 | 2,870 | 3,108 | 3,164 | 3,167 |
| Portfolio Content Category 2 | 201   | -     | -     | -     |

| Deep Green Incremental Renewable Energy Targets (GWh) |       |       |       |       |
| Portfolio Content Category 1 | 237   | 268   | 303   | 309   |
| **Large Hydro/ACS Energy Volume Targets (GWh)** | 1,919 | 2,112 | 2,110 | 2,111 | 1,843 | 1,568 | 1,293 | 1,023 | 756   | 761   |

| **III. Contracted Resources** |       |       |       |       |
| Renewable Resources Under Contract (GWh) |       |       |       |       |
| Portfolio Content Category 1 | 3,611 | 2,814 | 2,324 | 2,292 | 2,223 | 2,093 | 1,998 | 1,992 | 1,984 | 1,967 |
| Portfolio Content Category 2 | 200   | -     | -     | -     | -     | -     | -     | -     | -     | -     |
| Subtotal, Renewable Resources Under Contract | 3,611 | 2,814 | 2,324 | 2,292 | 2,223 | 2,093 | 1,998 | 1,992 | 1,984 | 1,967 |
| **Large Hydro/ACS Resources Under Contract (GWh)** | 625   | 625   | 225   | 225   | -     | -     | -     | -     | -     | -     |

| **IV. Open Positions** |       |       |       |       |
| Renewables Open Position (GWh) |       |       |       |       |
| Portfolio Content Category 1 | (804) | 622   | 1,144 | 1,184 | 1,315 | 1,887 | 2,207 | 2,434 | 2,643 | 2,692 |
| Portfolio Content Category 2 | 1     | -     | -     | -     | -     | -     | -     | -     | -     | -     |
| **Total Renewables Open Position (GWh)** | (804) | 622   | 1,144 | 1,184 | 1,515 | 1,887 | 2,207 | 2,434 | 2,643 | 2,692 |

| Large Hydro/ACS Open Position (GWh) | 1,294 | 1,487 | 1,885 | 1,886 | 1,843 | 1,568 | 1,293 | 1,023 | 756   | 761   |
**Appendix B: MCE Expansion Phases**

Table 13: MCE Expansion Phases

<table>
<thead>
<tr>
<th>MCE Phase</th>
<th>Description</th>
<th>Number of Accounts at Enrollment Date</th>
<th>Implementation Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Phase 1</td>
<td>MCE Member (municipal) accounts &amp; a subset of residential, commercial and/or industrial accounts, comprising approximately 20% of total customer load within MCE’s original member agencies</td>
<td>8,500</td>
<td>May 7, 2010</td>
</tr>
<tr>
<td>Phase 2A</td>
<td>Additional commercial and residential accounts, comprising approximately 20% of total customer load within MCE’s original member agencies (incremental addition to Phase 1)</td>
<td>6,100</td>
<td>August 2011</td>
</tr>
<tr>
<td>Phase 2B</td>
<td>Remaining accounts within Marin County</td>
<td>79,000</td>
<td>July 2012</td>
</tr>
<tr>
<td>Phase 3</td>
<td>Residential, commercial, agricultural, and street lighting accounts within the City of Richmond</td>
<td>35,000</td>
<td>July 2013</td>
</tr>
<tr>
<td>Phase 4A</td>
<td>Residential, commercial, agricultural, and street lighting accounts within the unincorporated areas of Napa County</td>
<td>14,000</td>
<td>February 2015</td>
</tr>
<tr>
<td>Phase 4B</td>
<td>Residential, commercial, agricultural, and street lighting accounts within the City of San Pablo, the City of Benicia, and the City of El Cerrito</td>
<td>30,000</td>
<td>May 2015</td>
</tr>
<tr>
<td>Phase 5</td>
<td>Residential, commercial, agricultural, and street lighting accounts within the Cities of American Canyon, Calistoga, Lafayette, Napa, Saint Helena, Walnut Creek, and the Town of Yountville</td>
<td>83,000</td>
<td>September 2016</td>
</tr>
<tr>
<td>Phase 6</td>
<td>Residential, commercial, agricultural, and street lighting accounts within the Cities of Concord, Danville, Martinez, Moraga, Oakley, Pinole, Pittsburg, San Ramon, and unincorporated Contra Costa County</td>
<td>216,300</td>
<td>April 2018</td>
</tr>
<tr>
<td>Phase 7</td>
<td>Residential, commercial, agricultural, and street lighting accounts within unincorporated Solano County</td>
<td>11,000</td>
<td>April 2020</td>
</tr>
<tr>
<td>Phase 8</td>
<td>Residential, commercial, agricultural, and street lighting accounts within the Cities of Pleasant Hill and Vallejo</td>
<td>64,000</td>
<td>April 2021</td>
</tr>
</tbody>
</table>
Appendix C: Regulatory Requirements

Renewable Portfolio Standard

California’s Renewable Portfolio Standard (RPS) program requires California load-serving entities (LSEs) to supply their retail sales with minimum quantities of eligible renewable energy. As shown in Table 14, the RPS requirements have increased over the years, and such requirements (expressed as percentages of retail sales) are enforced within discrete compliance periods. For each compliance period, LSEs, such as MCE, are required to meet the weighted average of the RPS requirements for that period, with retail sales providing the weights. For example, in compliance period #3, LSEs are required to supply their retail sales with at least the following portion of renewable energy: \([(2017 \text{ sales } \times 27\%) + (2018 \text{ sales } \times 29\%) + (2019 \text{ sales } \times 31\%) + (2020 \text{ sales } \times 33\%)] / [2017 through 2020 sales].

Table 14: RPS Requirements by Compliance Period

<table>
<thead>
<tr>
<th>Year</th>
<th>Compliance Period</th>
<th>RPS Requirement (% of Retail Sales)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>1</td>
<td>20.0</td>
</tr>
<tr>
<td>2012</td>
<td>1</td>
<td>20.0</td>
</tr>
<tr>
<td>2013</td>
<td>1</td>
<td>20.0</td>
</tr>
<tr>
<td>2014</td>
<td>2</td>
<td>21.7</td>
</tr>
<tr>
<td>2015</td>
<td>2</td>
<td>23.3</td>
</tr>
<tr>
<td>2016</td>
<td>2</td>
<td>25.0</td>
</tr>
<tr>
<td>2017</td>
<td>3</td>
<td>27.0</td>
</tr>
<tr>
<td>2018</td>
<td>3</td>
<td>29.0</td>
</tr>
<tr>
<td>2019</td>
<td>3</td>
<td>31.0</td>
</tr>
<tr>
<td>2020</td>
<td>3</td>
<td>33.0</td>
</tr>
<tr>
<td>2021</td>
<td>4</td>
<td>35.8</td>
</tr>
<tr>
<td>2022</td>
<td>4</td>
<td>38.5</td>
</tr>
<tr>
<td>2023</td>
<td>4</td>
<td>41.3</td>
</tr>
<tr>
<td>2024</td>
<td>4</td>
<td>44.0</td>
</tr>
<tr>
<td>2025</td>
<td>5</td>
<td>46.7</td>
</tr>
<tr>
<td>2026</td>
<td>5</td>
<td>49.3</td>
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<tr>
<td>2027</td>
<td>5</td>
<td>52.0</td>
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<tr>
<td>2028</td>
<td>6</td>
<td>54.7</td>
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<tr>
<td>2029</td>
<td>6</td>
<td>57.3</td>
</tr>
<tr>
<td>2030</td>
<td>6</td>
<td>60.0</td>
</tr>
</tbody>
</table>

In order to supply their retail sales with minimum portions of renewable energy, LSEs must acquire and retire renewable energy credits (RECs). Each REC represents the environmental and renewable attributes associated with 1 MWh of eligible renewable energy. Each REC is created when the electricity is generated and is assigned a vintage year and month. RECs are created in a database known as the Western Renewable Energy Generation Information System (WREGIS),
which is used across the Western Interconnection (AC) power grid to track the environmental and renewable attributes of wholesale electricity. When acquiring and retiring RECs to meet its RPS requirements, MCE must also comply with additional requirements related to three Portfolio Content Categories (PCCs), defined as follows:

- **PCC 1**: RECs bundled with electricity from renewable facilities with a first point of interconnection within a California Balancing Authority (CBA), or RECs from facilities that schedule electricity into a CBA, and without substitute energy. In other words, these are RECs bundled with electricity that comes from the renewable energy facility. If that facility is outside a CBA, the electricity must be scheduled into a CBA, and only the fraction of the schedule actually generated by the renewable facility may count (i.e., any Ancillary Services needed to support the schedule are not counted).

- **PCC 2**: RECs bundled with electricity from renewable facilities, where the physical renewable generation is sunk outside of a CBA, and substitute energy is imported into a CBA within the same calendar year. In other words, PCC 2 RECs are bundled with electricity, but the electricity scheduled into the CBA does not have to come from the renewable energy facility. Instead, the electricity is provided by a substitute facility that is not necessarily renewable, as long as the electricity is scheduled into the CBA within the same calendar year.

- **PCC 3**: RECs produced by a renewable facility, but unbundled and sold without the associated electricity.

In accordance with its RPS requirements, MCE must acquire and retire RECs in line with PCC-related restrictions. Table 15 shows the PCC-related restrictions for compliance period three.

**Table 15: RPS PCC Restrictions for Compliance Period 3**

<table>
<thead>
<tr>
<th>Year</th>
<th>Compliance Period</th>
<th>RPS Requirement (% of Retail Sales)</th>
<th>PCC 1 Minimum (% of RPS)</th>
<th>PCC 3 Maximum (% of RPS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>3</td>
<td>27.0</td>
<td>75</td>
<td>10</td>
</tr>
<tr>
<td>2018</td>
<td>3</td>
<td>29.0</td>
<td>75</td>
<td>10</td>
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<td>2019</td>
<td>3</td>
<td>31.0</td>
<td>75</td>
<td>10</td>
</tr>
<tr>
<td>2020</td>
<td>3</td>
<td>33.0</td>
<td>75</td>
<td>10</td>
</tr>
</tbody>
</table>

**Senate Bill 350**

Pursuant to the Clean Energy Pollution Reduction Act, SB 350 (2015), and starting with Compliance Period 4 (which begins January 1, 2021), at least 65% of the RECs retired for the purpose of meeting the Procurement Quantity Requirement (PQR) must come from contracts that are ten or more years in duration.

**Senate Bill 100**

The California Renewables Portfolio Standard Program: emissions of greenhouse gasses, SB 100 (2018), directs all LSEs to procure 60% of their portfolios from RPS-eligible resources by 2030 (as explained in the RPS section above). SB 100 also directs LSEs to source 100% of their retail sales from zero-carbon resources (or eligible renewable resources) by 2045. In January 2021, California regulators (CEC, CARB, CPUC) are required to issue a joint agency report to clarify which specific resources count toward meeting the 2045 requirement.
Power Source Disclosure

California law requires LSEs to disclose the types of power resources used to supply retail sales. This mandate, known as the Power Source Disclosure (PSD) program, is a consumer information program managed by the California Energy Commission (CEC) on an annual basis. A key result of the PSD program is the Power Content Label (PCL), which is an LSE-specific document that shows the breakdown of power resource types for each of the LSE’s retail products and includes the breakdown of resource types for the overall California grid. The PCL is distributed to customers each summer.

The Greenhouse Gases Emissions Intensity Reporting: Retail Electricity Suppliers, AB 1110 (2016), directs the CEC to adopt a methodology for the calculation of GHG emissions intensity for each electricity product offered by a retail supplier, such as MCE. Based on CEC rulemaking activities thus far, such GHG emissions will be reported beginning with 2020 PCLs (which will be produced and distributed in the summer of 2021). As part of this GHG emission reporting methodology, PCC 2 resources will be assigned GHG emissions based on the intensity of the substitute power being imported into California. In addition, beginning with 2019 PCLs, the CEC has disaggregated ACS power into its underlying technology types, the vast majority of which is large hydroelectric.

Resource Adequacy

The Resource Adequacy (RA) program is a California program jointly administered by the CPUC, CEC, and CAISO that directs LSEs to procure forward capacity to ensure that electricity demand can be met every moment of the day. The procured RA capacity must be offered into the CAISO’s Day-Ahead and Real-Time markets to ensure the markets can clear (i.e., there will be enough supply in the right locations and with sufficient ramping capability to meet load during all times of the day and night). The RA program directs LSEs to procure three products: System RA; Local RA; and Flexible RA, with Local RA obligations being assigned to a Central Procurement Entity (CPE) starting in 2023, per CPUC Decision 20-06-002. LSEs’ RA requirements are offset by CPE procurement and other CPUC-directed procurement made on behalf of LSEs by the incumbent utility by a Cost Allocation Mechanism (CAM). In addition, pursuant to CPUC Decision 19-11-016, LSEs are required to procure “Incremental System Capacity, which is RA capacity that is in addition to the resources on the CPUC’s 2022 baseline list of resources. MCE’s share of the incremental System Capacity compliance obligation is 87.5 MW, 50% of which must be online by August 1, 2021; 75% online by August 1, 2022; and 100% online by August 1, 2023. When demonstrating compliance with this obligation, MCE must use the September Net Qualifying Capacity (NQC) of the procured resource.

In order to meet its System RA requirements, MCE must demonstrate that it has secured capacity equal to 115% of its expected peak load for each month of the year. To demonstrate compliance, LSEs must submit a year-ahead filing on or about October 31 of each year, and twelve individual monthly filings. For the year-ahead filing, MCE must demonstrate it has procured 90% of the 115% system requirement for the upcoming year’s five summer months, defined as May through September. For the 12 monthly filings (each submitted 45 days in advance of the relevant month), MCE must demonstrate it has procured 100% of the 115% requirement. For reference, the 115% requirement is often referred to as the expected peak load plus a 15% planning reserve margin. When demonstrating System RA capacity, MCE must count only the NQC of each resource included in its filings. The NQC of a resource is published by CAISO and is the capacity (one number for each month of the year) that an LSE can rely upon to meet a given month’s peak load system conditions. For wind and solar resources, the NQC calculations must consider the
intermittent and seasonal nature of such resources, and are based on an Effective Load Carrying Capacity (ELCC) methodology that further reduces the amount a solar or wind resource can contribute towards meeting an LSE’s RA requirements.

In order to meet its Local RA requirements, MCE must demonstrate that it has procured capacity in specific transmission-constrained (i.e., Local) areas equal to its assigned share of CAISO’s need for each month of the year. The assigned requirement for each local area is one number for the entire year, but MCE must show that it has secured enough capacity in each month to meet this number. The CAISO has established a list of seven local areas in PG&E’s transmission area: Humboldt; North Coast/North Bay; Sierra; Stockton; Greater Bay Area; Greater Fresno; and Kern.

In accordance with CPUC Decision 19-02-022, MCE must procure Local RA three years in advance (i.e., MCE must demonstrate it has procured 100% of its year-one requirement, 100% of its year-two requirement and 50% of its year-three requirement. However, with CPUC Decision 20-06-002, Local RA obligations are being assigned to a Central Procurement Entity starting in 2023. As a result, on October 31, 2020 (i.e., MCE’s 2021 year-ahead RA filing), MCE will only need to demonstrate that it has secured 100% of its 2021 and 2022 Local RA requirements. It will not need to demonstrate procurement of any Local RA for 2023 because that procurement, and future years’ local RA procurement, will be the responsibility of the Central Procurement Entity.

In order to meet its Flexible RA requirements, MCE must demonstrate that it has procured Flexible capacity (i.e., resources with operational attributes that can respond quickly to grid needs in real time) equal to its assigned share of CAISO’s flexibility need (based in part on the largest expected three-hour ramp of system load) for each month of the year. In MCE’s year-ahead filing, MCE must demonstrate it has procured 90% of its assigned flexible-capacity requirement for each month of the upcoming year. For the twelve individual monthly filings, MCE must demonstrate 100% of its assigned flexible capacity requirement. When demonstrating Flexible RA capacity, MCE must count only the Effective Flexible Capacity (EFC) of each resource it includes in its filings. At a high level, the EFC of a resource is published each year by CAISO and is the capacity (one number for each month of the year) that an LSE can rely upon to help meet that month’s system ramping needs. For this reason, only resources that can ramp and sustain energy output for at least three hours are eligible to receive an EFC value. Flexible RA is offered in the market as a bundled product, so LSEs will purchase either System or Local resources which are coupled with an EFC value.

**Energy Storage**

The California Energy Storage Bill, AB 2514 (2010) directed the CPUC to establish energy storage targets for IOUs, CCAs, and other LSEs. CPUC Decision 13-10-040 established an energy storage procurement target for CCAs and electric service providers equal to 1% of their forecasted 2020 peak load. Based upon current load forecasts, the decision requires MCE to install 12 MW of energy storage no later than 2024. Beginning on January 1, 2016, and every two years thereafter, MCE must file an advice letter demonstrating compliance with this requirement, progress toward meeting this target, and a description of the methodology for ensuring projects are cost-effective.

In CPUC Decision 17-04-039, the CPUC adopted an “automatic limiter” that modifies the CCA energy storage obligation. By applying the limiter, each CCA’s total energy storage obligation should not exceed the energy storage obligation of the incumbent IOU, including any IOU-procured storage resources that receive cost recovery from the CCA’s customers through distribution rates and non-bypassable charges.
Appendix D: Key Acronyms and Terminology

**Key Legislation**

**AB 32 – Assembly Bill 32, the Global Warming Solutions Act of 2006** | AB 32 is an environmental law in California that established a timetable to bring California into near compliance with the provisions of the Kyoto Protocol.

**AB 117 – Assembly Bill 117, Foundational Legislation for Community Choice Aggregation** | AB 117 is the California legislation passed in 2002 that enabled community choice aggregation, authored by then Assemblywoman Carole Migden.

**SB 790 – Senate Bill 790, Charles McGlashan Community Choice Aggregation Act** | SB 790, authored by state Senator Mark Leno, was passed in 2012. This bill instituted a code of conduct, associated rules, and enforcement procedures for IOUs regarding how they interact with CCAs. This bill also clarified a CCA’s equal right to participating in ratepayer-funded energy efficiency programs.

**SB 350 – Senate Bill 350, Clean Energy and Pollution Reduction Act of 2015** | SB 350 established California’s 2030 greenhouse gas reduction target of 40% below 1990 levels. It sets 2030 targets for energy efficiency and renewable electricity, along with other actions aimed at reducing emissions across the energy and transportation sectors as a step towards the 2050 goals of reducing emissions to 80% below 1990 levels.

**Terminology**

**Bundled Customers** | Bundled customers receive both their electricity generation and distribution services from the same entity. If a customer "opts out" of MCE service, they would be a bundled customer of PG&E.

**Unbundled Customers** | Unbundled customers receive their electricity generation and distribution services from separate entities. Customers of MCE are considered unbundled customers because they purchase their electricity generation services from MCE and their electricity distribution services from PG&E.

**Tiered Rates** | A rate structure in which the retail price of electricity increases incrementally as a customer reaches certain thresholds (or ‘tiers’) of total monthly usage. In other words, at ‘Tier 1’ (up to XXX kWh/month), a customer pays $0.0X/kWh; while at ‘Tier 2’ usage (above XXX kWh/month) a customer pays $0.XX/kWh.

**Key Acronyms**

**CAISO – California Independent System Operator** | The CAISO operates the California transmission grid, and is sometimes referred to as the “air traffic controller” of the grid. The CAISO manages, but does not own, the transmission system, and oversees grid maintenance.

**CalCCA – California Community Choice Association** | CalCCA is a trade association consisting of the currently operating CCAs around the state of California. Other groups that are considering CCA or in the process of launching can join as affiliate members.

**CAM – Cost Allocation Mechanism** | CAM is a mechanism for passing through Resource Adequacy costs of generation resources – generally new resources brought online by an investor-owned utility (IOU) such as PG&E – to customers that do not receive generation service from the IOU. The generation facility is supposed to fulfill a system or local area reliability need.
CAP – Climate Action Plan | CAPs are produced by municipalities to help aid in reduction of greenhouse gas emissions within their jurisdiction. They document greenhouse gas emission inventories, strategies for meeting reduction targets, community goals and municipal goals, and other sustainability metrics. These documents are often updated yearly but can be updated less so. Some communities may not have a CAP.

CARB – California Air Resources Board | CARB is the State’s agency established by California’s Legislature in 1967 to: 1) attain and maintain healthy air quality; 2) conduct research to determine the causes of and solutions to air pollution; and 3) address the issue of motor vehicles emissions. Today CARB is tasked with implementing the State’s efforts to reduce and track the reduction of greenhouse gases (GHGs) emitted statewide, by overseeing the AB 32 Scoping Plan and managing major GHG–related programs like Cap–and–Trade and the Low Carbon Fuel Standard. CARB with guidance from the Governor and Legislature controls how revenues from these programs are spent to further the State’s GHG reducing efforts.

CARE – California Alternate Rates for Energy | CARE is a program that allows low–income energy customers to receive a 30–35 percent discount on their electric and natural gas bills. Customers may be eligible for CARE if they are enrolled in public assistance programs such as Food Stamps and Temporary Assistance for Needy Families (TANF). There are no changes to the CARE discount for CCA customers.

CCA – Community Choice Aggregation | CCA refers to the statutory authority of cities and counties to procure energy on behalf of electricity customers within their jurisdictions. In other words, CCA allows cities and counties to aggregate the buying power of individual electricity customers within their borders to secure an alternative energy supply. MCE is the first operational CCA in California. Other operational CCAs in California include Sonoma Clean Power (SCP) and Lancaster Choice Energy (LCE).

CCE – Community Choice Energy | CCE is used interchangeable with CCA by the public and other entities.

CEC – California Energy Commission | The CEC is California’s primary energy policy and planning agency. It has responsibility for activities that include forecasting future energy needs, promoting energy efficiency through appliance and building standards, and supporting renewable energy technologies.

C&I – Commercial and Industrial | C&I customers have different rates and programs available to them than residential customers. C&I customers can vary widely from industrial users to small businesses.

CPUC – California Public Utilities Commission | The CPUC, also simply called “the Commission,” is the entity that regulates privately–owned utilities in the state of California, including electric power, telecommunications, railway, for–hire passenger carriers, natural gas and water companies. The CPUC has limited jurisdiction over CCAs.

DA – Direct Access | DA is an option that allows eligible customers to purchase their electricity directly from competitive generation providers. There are legislatively mandated caps on DA that have gradually increased since the energy crisis. Large energy users in particular seek the cost certainty associated with being on DA service.

DER – Distributed Energy Resource | DER is a relatively new term that refers to a broad number of energy resource types (roof–top solar, fuel cells, energy storage, demand response, electric vehicles, energy efficiency controls, etc.) that are deployed along the distribution grid level. DERs can be controlled in aggregate to behave like localized generation resources there by increasing local grid reliability while meeting the constraints of broader grid reliability needs.
**DG – Distributed Generation** | DG refers to small, modular power sources sited at the point of power consumption. One example of residential distributed generation is an array of solar panels installed on a home’s roof.

**DGEMS – Distributed Generation Enabled Microgrid Services** | This is a PG&E proposal to implement new distributed energy resources in order to reduce impacts of Power Safety Shutoff (PSPS) events.

**DR – Demand Response** | DR is a way of controlling customers’ electricity demand through either voluntary or obligatory programs via either manual or automated control systems. While there are many different flavors of DR designed to attain distinct types of benefits, DR is generally intended to shift electricity demand to better align with the real–time electricity supply.

**DSM – Demand–Side Management** | Methods used to manage and shift demand for energy, most often to times of the day when the cost of energy is less. DSM activities include energy efficiency programs, electricity load shifting activities and devices, and fuel substitutions.

**EE – Energy Efficiency** | EE is a way of managing and restraining the growth in energy consumption. It refers to using less energy to provide the same service. For example: In the summer, efficient windows keep the heat out so that the air conditioner runs less often which helps save electricity.

**ESAP – Energy Savings Assistance Program** | The Energy Savings Assistance Program provides no–cost weatherization services to low–income households who meet the California Alternate Rates for Energy (CARE) income guidelines. Some of the services provided include attic insulation, energy efficient refrigerators, energy efficient furnaces, and weather stripping.

**ESP – Electricity Service Provider** | ESPs are non–utility entities that offer Direct Access (DA) electric service to customers within the service territory of an electric utility. CCAs are not considered ESPs. However, ESPs, CCAs and investor–owned utilities (IOUs) are all considered load–serving entities (LSEs).

**FERA – Family Electric Rate Assistance** | FERA is a monthly bill discount program that is eligible to customers who income-qualify and have three or more individuals living in their household.

**FIT – Feed–In Tariff** | FITs are long–term, standard–offer contracts offered by electricity retailers to small–scale renewable developers for the procurement of renewable energy. MCE currently offers a FIT program that enjoys a high level of participation and encourages local development of renewable energy.

**GHG – Greenhouse Gas** | GHGs are gases in Earth’s atmosphere that prevent heat from escaping into space. The burning of fossil fuels, such as coal and oil, and deforestation has caused the concentrations of GHGs to increase significantly in the Earth’s atmosphere. This increase in GHGs is the driving force behind climate change.

**IDSM – Integrated Demand–Side Management** | IDSM is still being defined by the CPUC but is generally used to refer to coordination among customer–side energy technologies and services. The technologies are often found behind a customer’s meter and may be related to distributed generation, energy efficiency, electric vehicles, energy storage, and other areas. The services include demand response programs, specialized rate structures, and education programs. IDSM is viewed as a way to reduce the negative impact of organizational silos among utilities and regulators and to improve customer understanding of available options.

**IOU – Investor Owned Utility** | IOU refers to an electric utility provider that is a private company, owned by shareholders. The three IOUs in California are Pacific Gas and Electric (PG&E), Southern California Edison (SCE) and San Diego Gas and Electric (SDG&E). Historically, IOUs in California have operated as ‘regulated monopolies’ overseen by the California Public Utilities Commission.
(CPUC). Approximately 4/5 of California’s electricity customers are served by one of the State’s three IOUs. The other 20% of customers are served by Publicly Owned Utilities (POUs, also known as Municipal Utility Districts, or MUDs), which are local government–run utilities, such as the Sacramento Municipal Utility District (SMUD) or Palo Alto Utilities. Please refer to ‘MUD’ and ‘POU’ below.

**ITC – Investor Tax Credit** | The ITC tax credit offers incentives for developers to create more solar resources stimulating local economic and job growth while increasing renewable resources.

**LFGTE – Landfill Gas To Energy** | LFGTE is the process of creating energy from the burning of landfill gas. This process reduces emissions by using the methane produced in landfills to create electricity supply instead of being flared.

**LIHEAP – Low Income Home Energy Assistance Program** | LIHEAP is a federally–funded program which will pay a customer’s energy bill once per year if they’re facing shut off, and provide home weatherization services. Preference for home weatherization is given to those with infants and toddlers under 3 years of age. Customers must be qualified to participate based on income and number of household occupants.

**LSE – Load–Serving Entity** | LSEs are a categorization term that refers to investor–owned utilities (IOUs), electric service providers (ESPs), and CCAs, all of which offer generation service in the IOU’s service territory. POUs are excluded from this categorization.

**MUD – Municipal Utility District** | MUDs are public agencies where a local government serves its own customers with bundled electricity. For example, Sacramento Municipal Utility District (SMUD) serves its customers with power and controls both the lines and the generation. This is different from IOUs which are investor owned and from CCAs which don’t own the infrastructure.

**NBC – Non–Bypassable Charge** | NBCs are line item charges that all distribution customers (both Bundled and Unbundled) must pay. Types of NBCs include the Power Charge Indifference Adjustment (PCIA), though only unbundled customers pay the PCIA. The Public Purpose Program (PPP) charge is also a NBC.

**NEM – Net Energy Metering** | NEM is a rate category for customers with on–site energy generation (e.g., rooftop solar), in which the amount a customer pays each month is the ‘net’ amount between what they generate and what they use. NEM allows a customer to be credited when their renewable generation system generates more power than is used on–site. The customer continues to pay for electricity when more power is used on–site than the system produces.

**OBF – On Bill Financing** | OBF is a financing mechanism in which repayment is integrated into a customer’s utility bill.

**OBR – On Bill Repayment** | OBR is a mechanism for loan repayment in which the loan payments are integrated into a customer’s utility bill. MCE’s OBR program is closed to new customers.

**OIR – Order Instituting Rulemaking** | Legislative tool that allows the CPUC to thoroughly investigate a specific issue and the items related to it. This process generally allows the commission to review legislative concerns with input from stakeholders at a more detailed level.

**PACE – Property Assessed Clean Energy** | PACE is a way of financing energy efficiency upgrades or renewable energy installations for buildings. In areas with PACE legislation in place municipal governments offer a specific bond to investors and then loan the money to consumers and businesses to put towards an energy retrofit. The loans are repaid over the assigned terms (typically 15 to 20 years) via an annual assessment on their property tax bill. One of the most notable characteristics of PACE programs is that the loan is attached to the property rather than an individual.
PAM – Portfolio Allocation Mechanism | PAM is a mechanism for passing through long-term contract costs of generation resources. The proposal would have replaced the PCIA but is currently not under consideration at the CPUC.

PCIA – Power Charge Indifference Adjustment | The PCIA is an “exit fee” that is intended to protect bundled utility customers from paying the “stranded costs” associated with the IOU previously procuring energy on behalf of the customer now being served by a CCA. When customers leave bundled service to purchase electricity from an alternative supplier, such as MCE, the IOU, which had previously contracted for wholesale energy generation to serve these customers, is able to charge these departing customers the cost of that power.

PDP – Peak Day Pricing | PDP is a demand response option for commercial customers in PG&E bundled service. This DR program is not available to MCE customers. Other DR programs are available if customers choose MCE and are no longer eligible for PDP but it is the responsibility of the customer to find a new program.

POLR – Provider Of Last Resort | The POLR is referenced in the event that a CCA, MUD or POU should fail. The IOUs are the POLR making PG&E the POLR for MCE service area.

POU – Publicly Owned Utility | POUs (aka Municipal Utility Districts or ‘MUDs’) are local, publicly owned electric utilities administered by a board of publicly appointed representatives or democratically elected leaders (similar to a CCA). POUs are not within the jurisdiction of the California Public Utilities Commission (CPUC), and are thus subject to different regulation and enforcement than investor–owned utilities (IOUs), electricity service providers (ESPs) and CCAs. Please see ‘MUD’ above.

PPA – Power Purchase Agreement | This is the method through which MCE procures wholesale electricity. These agreements are signed with electric generators in California and the Pacific Northwest to ensure enough energy is purchased on MCE’s behalf to meet state requirements for procurement.

PPP – Public Purpose Program | PPP charges are NBCs collected from all bundled and unbundled customers in order to fund programs such as discounts for low–income customers on the CARE rate and energy efficiency programs.

PSPS – Public Safety Power Shutoff | PSPS events occur during fire season when PG&E or other IOUs intentionally shut down power via transmission lines in order to reduce the risk of fire in a high–risk time period usually indicated by dry conditions with high winds. These may last several hours or many days depending on the severity of the event. PG&E is required to check all lines that were shut off before restarting power to ensure safety.

PTC – Production Tax Credit | The PTC is a tax credit available to make production of new wind resources cost–effective for developers to promote job and economic growth.

PV – Photovoltaic | PV is solar electric generation by conversion of light into electrons. The most commonly known form of solar electric power is roof panels on homes.

RA – Resource Adequacy | RA refers to a statewide mandate for all load–serving entities (LSEs) to procure a certain quantity of electricity resources that will ensure the safe and reliable operation of the grid in real time, over the course of the calendar year (115%). RA also provides incentives for the siting and construction of new resources needed for reliability in the future.

RFP, RFO or RFI – Request For Proposals, Offers or Information | RFPs and RFOs are open market opportunities for contracts with MCE. As a public agency when MCE looks for new project proposals, contract proposals or energy contract offers, we go into the open market for solicitation. Contractors, developers and generators will submit offers or proposals depending on what the contracts are for and MCE will select candidates to enter into contracts with based
on a number of criteria. RFIs are simply a request for information from the market and do not result in a contract.

**RPS – Renewable Portfolio Standard** | The RPS was created in 2002 under Senate Bill 1078 and most recently modified by SB (1X) 2 (2011). A RPS is a requirement that all Load–Serving Entities (LSEs) maintain a minimum percentage of renewable electricity resources within their broader generation supply portfolio. The present RPS requires all of California’s LSEs to have no less than 33% renewable generation content by 2020. Recently Governor Brown has challenged the State to aspire to a 50% RPS requirement by 2030. The Legislature and the CPUC are exploring means to adopting a higher RPS mandate.

**T&C – Terms and Conditions** | All electric services and programs have terms and conditions. By California state law when customers enroll in MCE services they must receive a copy of the T&Cs within an allocated time period after start of service.

**T&D – Transmission and Distribution** | Roughly half of the electric bill consists of T&D charges from PG&E. MCE does not control T&D and has no influence on how these charges are determined. Sometimes “T&D” is used as shorthand for the PG&E portion of an MCE customer’s bill.

**TOU – Time–Of–Use pricing** | An electric rate schedule in which energy costs vary depending on the time of usage. For example, customers may pay more for energy used during ‘peak’ usage hours, or during the morning and/or evening when intermittent resources (such as solar energy) are less available.

**ZNE – Zero Net Energy** | A building is ZNE if the amount of energy provided by on–site renewable energy sources is equal to the amount of energy used by the building.

**MCE Acronyms**

**AERN – Advanced Energy Rebuild Napa** | MCE customer program providing electrification incentives to customers in Napa that had red tagged homes in the 2018 and 2019 fires.

**AIR – Agricultural and Industrial Resource program** | MCE energy efficiency program for agricultural and industrial customers.

**IRP – Integrated Resource Plan** | MCE’s IRP is a procurement plan that is submitted to the CPUC on a yearly basis. It includes contracts, goals, updates on enrollment, procurement and development, information about our service area, emissions information, financial information, and program information.

**LIFT – Low–Income Families and Tenants** | LIFT is a pilot program run by the customer programs team that focuses on providing energy efficiency services to underserved communities. This is defined as customers who do not have access to traditional services due to inability to meet program requirements for a variety of reasons.